



APPENDIX A: BUSINESS LIST

This appendix contains the list of businesses operating in the Town of Acton.

Business	Business Address
1019082 Ontario Limited	5 Shady Ln
A C & M Fire Equipment Co	229 Central St
A C Chevrolet	171 Great Rd
A J K Technology	367 Arlington St
A-B Lasers, Inc.	8 Craig Rd
AAA Limosine Service	4 Kinsley Rd
Abacus Bookkeeping Service	481 Great Rd, Suite 11
ABC Cesspool Cleaning	928 Main St
ABC Cesspool Co	292 High St
ABC Taxi	11 Central St
Abetting Writers Unlimited	5 Betsy Ross Cir
Abucos	7 Gristmill Road
Academic Resources Corp	148 Great Rd
Acadia Technologies	54 - 7 Knox Trail
Accel Technologies Inc	19 Davis Rd
Accounting Fixit Pro	11 Tuttle Dr
Accurate Measurments	77 Great Rd
Acorn Electronic Service	385 Central St
Acorn Structures	930 Main St
Acorn Underwriting Lab	1 Keefe Rd
Acra-Cut	979 Main St
Act Exchanger	187 Great Rd, B2
Active Software Inc	20 Ethan Allen Dr
Acton - Concord Piano	578 Mass Av
Acton - Concord Taxi	43 Kinsley Rd
Acton - D J Wagner	54 Great Rd
Acton -Concord Painting Co	43 Kinsley Rd

Acton Acupuncture	271 Great Rd
Acton Animal Hospital	363 Main St
Acton Appliance Service	13 Independence Rd
Acton Associates	13 Paul Revere Rd
Acton Auto Supply	157 Great Rd
Acton Barn Co-Operative, The	32 Nagog Park
Acton Beverage Co	11 Spruce
Acton Bowladrome Inc	257 Main St
Acton Brake & Alignment	15 Spruce St
Acton Cardiovascular Associates	289 Great Rd, LL3
Acton Carpet Shop	469 Great Rd
Acton Children's School	394 Mass Av
Acton Chiropractic	289 Great Rd, LL1
Acton Christian Church	41 Minot Av
Acton Cinema	87 Great Rd
Acton Cleaning Service	221 Central
Acton Clock Service	64 Nashoba Rd
Acton Co-op Nursery	592 Mass Av
Acton Community Supper	18 Windsor Av
Acton Concord Foreign Auto	140 Great Rd
Acton Congregational Church	12 Concord Rd
Acton Convenience	465 Great Rd
Acton Corp/S.Phillips	526 Main St
Acton Counseling Associares	75 Great Rd
Acton Country Cupboard	37 Main St
Acton Critter Sitter	8 Fairway Rd
Acton Dental Assoc	179 Great Rd
Acton Diet Center	75 Great Rd
Acton Dry Cleaners	427 Great Rd
Acton Education Association	12 Spruce St
Acton Ford, Inc	76 Powder Mill Rd
Acton Framers	268 Great Rd

Acton Funeral Home	470 Mass Av
Acton Garage Storage	98 Charter Rd
Acton Graphics	52 Brucewood East
Acton Group, The	12 Grasshopper Ln
Acton Hair Company	481 Great Rd
Acton Hardware	222 Main St
Acton Health Assoc.	42 Davis Rd
Acton House Inn	167 Main St
Acton House of Pizza	494 Main St
Acton Indoor Sports Center	30 Great Rd
Acton Jazz Café, The	452 Great Rd
Acton Karate	19 Keefe Rd
Acton Kenpo Karate	282 Central St
Acton Kitchen & Bath	56 Powder Mill Rd
Acton Korean Church	54 Hosmer
Acton Kumon Learning Center	403 Mass Av, 101
Acton Landcare	85 Hosmer St, E3
Acton Law Office	179 Great Rd
Acton Lawn & Landscaping	41 Minuteman Rd
Acton Main St. Mini Storage	928 Main St
Acton Management Group	69 Great Rd
Acton Medical Associates	321 Main St
Acton Medical Supply	61R Great Rd
Acton Micro Systems	21 Smart Rd
Acton Model Railroad Center	8 Windsor Av
Acton Monument Co., Inc	789 Main St
Acton Muffler Shops, Inc	263 Main St
Acton Music Center	140 Main St
Acton Orthodontic Associates	418 Mass Av
Acton Paint & Decorating Center	425 Great Rd, B
Acton Personal Storage Facility	198 Great Rd
Acton Pest Control Services	38 Great Rd

Acton Pharmacy Co Inc	563 Mass Av
Acton Podiatry Associates	179 Great Rd
Acton Property Management	4 Strawberry Hill
Acton Psychiatric Associates	403 Mass Av
Acton Real Estate Co Inc	371 Mass Av
Acton Refinishing Co	63 Harris St
Acton Research Corp	525 Main St
Acton Sand and Gravel	960 Main St
Acton School of Ballet	3 Spruce St
Acton Scientific Laboratories	10 Phalen St
Acton Scuba Center	452 Great Rd
Acton Shell	341 Great Rd
Acton Small Engine Services	60 School St
Acton Stepfamily Associates	42 Davis Rd
Acton Sunoco	421 Mass Av
Acton Surgical Division	563 Main St
Acton Survey & Engineering, Inc	277 Central St
Acton Technical Services	46 Concord Rd
Acton Toyota	135 Great Rd
Acton True Value Hardware	210 Main St
Acton Upholstery	167 Great Rd
Acton Vacuum	60 Great Rd
Acton Village Video	240 Arlington St
Acton Vision Center	163 Great Rd
Acton Wine & Spirit Co.	305 Main St
Acton's Center for General & Cosmetic Dentistry	255 Main St
Acton/Concord Septic	54 - 3B Knox Trail
Ad Studio, The	409 Mass Av
Adams-Russell Cablevision	96 Hayward Rd
Adept Scientific	532 Great Rd
Admore Inc	19 Craig Rd
Advanced Appraisal Service	4 Strawberry Hill Rd

Advanced Gunite Pools	7 Ledge Rock Way
Advanced Information Microstructure	14 Old Village Rd
Advanced Interior Solutions	71 School St
Advantage Electronics	75 Great Rd
Advantage Performance Group	409 Mass Av
Adventure Capital	55 Parker St
Adventures for Children	50 Prospect St
After Hours PC Services	187 Great Rd, A5
AGA Consulting Inc	20 Main St
Aguaman Pool & Spa Service	16 Simon Willard Rd
AICS Internet Services	2352 - 201 Main St
Alan H. Kramer Law Office	411 Mass Av
Albertin JoAnne Co	436 Great Rd
Alco Redemption Centers	240 Arlington St, Rear
Alcott Interiors	34 Alcott St
Alexander's Pizza	576 Mass Av
Alical Technical Services	11 Robinwood Rd
Alison Brown and Associates	7 Breezy Point
All Dressed Up	14 Thoreau Dr
All Metal Fabricators	82 Hayward Rd
All Points Taxidermy Studio	481 Great Rd
Allard Management Co	481 Great Rd
Allen Consulting & Training	126 Nonset Path
Allen, Richard	296 Great Rd
Allmass Insurance	9 Great Rd
Alphabits	429 Great Rd
Alusic Consulting Associates	56 Summer St
AMATECH Corp	916 Main St
AMBI	2352 - 1 Main St
AMD I	77 Great Rd
America's Bounty	62 Taylor Rd
American	6 Spencer Rd

American Express Financial Planning	42 Davis Rd
American Express Travel East	344 Great Rd
American Express Travel Services	2352 - 302 Main St
American Hardware Mutual Insurance	481 Great Rd
American Video	305 Main St
Ames Department Stores	385 Mass Av
Ampyx	271 Great Rd
Amulet Software, Inc	360 Mass Av
Amway Home Products	355 Arlington
Andover Advanced Technologies, Inc	532 Great Rd
Andy's Bait & Tackle	160 Powdermill Rd
Animal Emergency Care	164 Great Rd
Anna's Antiques & Not	311 Central St
Antares Integrated Systems Inc	16 Juniper Ridge Rd
Antique Print Gallery	166 Great Rd
Antique's Lighting Restoration	60 Powder Mill Rd
Anxiety Treatment Center	42 Davis Rd
Apple Valley Foods	76 Main St
Applied Measurement Inc	77 Great Rd
Applied Science & Engineering	19 Ethan Allen Dr
Aquaman Pool & Spa Service	161 Great Rd
Arity Corporation	2352 - 304 Main St
Armstrong Ambulance	54 - 3A Knox Trail
Art Bricks	134 Main St
Art Exchange Gallery	4 School St
Arthur's Oil Co Inc	921 Main St
Artistry Design Assoc	8 Summer St
As You Like It Salon	452 Great Rd
Ascom Nexion Inc	289 Great Rd
Asia & America Technology	8 Concetta Cir
Asialinks Enterprises	118 Nonset Path
Assabet Cleaners & Tailors	100 Powder Mill Rd

Assabet Gardens	301 Great Rd
Assabet Sand & Gravel Co	16 Knox Trail Rd
Assabet Valley Home Inspections	129 Willow St
Aster Enterprises	6 Eastern Rd
At Last	43 Flint Rd
At Media	43 Nagog Park Dr
Atlantic Cores Inc	411 Mass Av
Atlantic Sea Grill	77 Great Rd
Atlas Van Lines	7 Craig Rd
Audubon Hill Recreation Center	100 Audubon Dr
Austin's Fashions for the Home	264 Great Rd
Auto Metrics	8 Nash Rd
Averett Stephen & Sons Firewood	95 Parker St
Avery Associates	282 Central St
Avid Software	23 Davis Rd, C2
Aztec Construction	19 Craig Rd
B & B Consulting	72 Washington Dr
B.J. Telebrokers	48 Great Rd
Bagels Plus	93 Great Rd
Baker Associates	3 Fernwood Rd
Baker-Whitney Oil Co Inc	432 Mass Av
Balls & Slots	174 Main St
BankBoston	271 Great Rd
Barber & Associates	585 Mass Av
Basement Baseball Cards	8 Ashwood Rd
Baskets Abound, Inc.	133 Great Rd
Batts Healthcare Consulting Servic	14 Wyndcliff Dr
Bay Networks	42 Nagog Pk Dr
BBL Advertising	20 Main St
BDFServices	117 Central St, C12
Bea-Quik Tax Service	9 Silver Hill Rd
Beacon Hill Knits	2 Nash Rd

Beacon Painting Company, The	631 Mass Av
Beanie World	128 Great Rd
Beaudoin Plumbing & Heating	550 Mass Av
Bedford Packaging	481 Great Rd
Beef 'n' Ale	134 Great Rd
Bellotti Communications Inc	274 Great Rd
Bellows Farm Sales Office	2 Loosestick Way
Belseth Donald Electrical	9 Hayward Rd
Benjarong Restaurant	214 Main St
Bennett Associates Inc.	85 Strawberry Hill Rd
Bennett Trust	898 Main St
Bentsen & McKelvie Roofing & Sheet	6 Pine St
Bergquist Masonry Restoration	10 North St
Bergson Ice Cream	246 Great Rd
Bermont Associates	51 Fort Pond Rd
Berry Michael Structural Engineer	1 Hatch Rd
Beth Elohim Congregation	10 Hennessey Rd
BFD Business Facilities Dev.	185 High St
Bickford's	20 Nagog Pk
Big Beans, Inc.	6 Ledge Rock Way
Big City Corp	469 Great Rd
Bigfield Cleaning, Painting Services	33 Harris St
Bilafer Landscaping	16 Old Village Rd
Bill Bowen Associates	42 Nonset Path
Billings Realty	33 Mohegan Rd
Bioenergy Correction Instruments	20 Main St
Bionostics	2 Craig Rd
Biotechnology Associates	399 Great Rd
Bishop Larry & Ellen	5 Spring Hill Rd
Blaisdell Residential	P O Box 2551
Blaker, Barry R	4 Algonquin Rd
Blue Wave Gunite Pools	21 Independence Rd

Bobby's Ranch Inc	Durkee Ln
Body in Motion	394 Mass Av
Bodywell 2000	42 Davis Rd, 3A
Bon Voyage Investment Club	60 Brucewood Rd East
Bonardi's	133 Great Rd
Bonnie Baker Photography	8 Kingman Rd
Bortell Stroud Associates	481 Great Rd
Boston Early Music News	29 Main St
Boston Exotics Inc	75 Great Rd
Boston Knish Company	7 Brucewood Rd
Boston Sales Automation	31 Nagog Pk Dr
Boston Tech Associates	63 Pope Rd
Boston Work / Family Forum	51 Fort Pond Rd
Boudaries Therapy Center	518 Great Rd
Boyle Kathleen Doran	470 Mass Ave
Bradford William K Publishing	16 Craig Rd
Brasiltur	138 Great Rd
Brewer & Lord	275 Great Rd
Briarbrook Village Apmts	21 Davis Rd
Bridge Construction	900 Main St
Bright Appliance	133 Great Rd
Bright Tiger Technologies	125 Nagog Pk Dr
Brite Excavating Co	6 Ledge Rock Way
Britt, Joseph M	796 Main St
Broadband Access Sytems Inc	33 Nagog Pk Dr
Brooks Paint & Wall	63A Powder Mill Rd
Bross Cleaning	264 Central St
Brown Lynch Counseling	75 Great Rd
Brown, Cynthia LICSW	481 Great Rd
Browns Group Inc	289 Great Rd
Buckborough, Thomas & Associates	9A Great Rd
Bueti John Woodworking	12 Keefe Rd

Builders Supply Distributors of Acton	172 Great Rd
Building Blocks Child Care	32A Nagog Pk
Burger King	55 Great Rd
Burgess Tack and Supply	102 Depot Rd
Buscemi's Town Line Con.	37 Main St
Business To Basics Maternity	485 Great Rd
Business, PC	5 Rose Ct
Butler Construction Company	62 Wood Ln
Butler Painting	12 Minot Av
Butter Brook Farm	982 Main St
Buxton	514 Great Rd
Buy Rite Holdings	2352 - 304 Main St
Bytes & Chunks	14 Minot Av
Bytesmith, The	8 Valley Rd
C & D Glass	477 Great Rd
C & N Limousine Service	15 Main St
C & R Partners	253 School St
C & S Crafts	16 Coughlin St
C F O Alliance, The	539 Old Stone Brook
C.G.T. Associates	6 Quail Run
Cabletron	50 & 100 Nagog Park Dr
Calbenal	5 Larch Rd
Calico Corners	440 Great Rd
Cambell William Ins Agency	60 Great Rd
Cambridge Shop	342 Great Rd
Cambridgewear	342 Great Rd
Campbell Quality Systems	1 Minot Av
Cano Corp	5 Minot Av
Cantrill Associates	423 Great Elm Way
Capital Finance Group	77 Great Rd
Capizzi & Co Inc	820 Main St
Capsicum Technology	97 Central

Card Service of New England	260 Arlington St
Career Alliance	30 Nagog Pk Dr
Carlisle Travel Servcie Inc	411 Mass Av
Carlson Real Estate	83 Great Rd
Carpetsmith	612 Mass Av
Carrara's	141 Great Rd
Carter Realty	481 Great Rd
Cash Flow Resources	134 Newton Rd
Casually Yours	Main St
Catie Babies	15 Ethan Allen Dr
Catnaps Inc	164 Great Rd
Cavalier Welding	8 Wetherbee St
CellularOne	133 Great Rd
Centennial Capital Management	77 Great Rd
Center East	75 Great Rd
Centurion Consulting	5 Wampanoag Dr
Century 21 / E A Hill Compant Ltd	60 Great Rd
Champion's	469 Great Rd
Changes for Positive Living	75 Great Rd
Chapel Partners Inc	585 Mass Av
Chem-Pro	264 Central St
Chez Claude	5 Strawberry Hill Rd
Child Care Consultants	50 Prospect St
Child Care Search	43 Nagog Pk Dr
Children's Discovery Museum	177 Main St
Children's Performing Chorus	250 Central St
Children's World	90 Hayward Rd
Children's World Learning Centers	276 Great Rd, 1B
Chinese Martial Arts	240 Arlington St
Choice Seating Gallery	425 Great Rd
Christopher Stockman Contracting	62 Liberty St
Chuck's Construction	100 Hayward Rd

Ciaraldi Cybernetics	39 Drummer Rd
Cider Mill Products	898 Main St
Cinagro Products Co	1 Lilac Court
Ciulla General Contracting	17 Overlook Rd
Clarity Advantage Corp	409 Mass Av
Clark Siddiqui Lawyer	179 Great Rd
Classic American Homes	59 Main St
Classic Cars	21 Keefe Rd
Classic Cleaning Company	100 Hosmer St
Clean 4 Less	271 Great Rd
Cleaner Image, The	167 Great Rd
Clearside Web Design	6 Jay Ln
Clement Computer Document Design	516 Tumbling Hawk
CMA Microdialysis	33 Nagog Pk Dr
CML Group	524 Main St
CNC Filer	40 Brewster Ln
Coach Motorsports	34 Tuttle Dr
Cobblestone Hospitality	136 Main St
Cognitoy	236 Central
Cohen, Mark	321 Main St
Cohesive Biotechnologies, Inc	43 Nagog Pk Dr
Coldwell Banker	380 Mass Av
Collega	7 Orchard Dr
Collier Moving & Storage	51 Knox Trail
Collins International	273 Nagog Hill Rd
Colonial Automotive	245 Arlington St
Colonial Chevrolet	171 Great Rd
Colonial Comfort	126 Nonset Path
Colonial Spirits	69 Great Rd
Colonial Valet	252 Great Rd
Color Express	165 Great Rd
Colorworks Paint & Decorating	425 Great Rd

Commonwealth Civic Ballet Co	3 Spruce St
Commonwealth Prop.	132 Great Rd
Compass Arts	30 Nagog Pk Dr
Complete Change Inc	7 Emerson Dr
Complete International House of Wallpaper	156 Great Rd
Composite Systems Inc	526 Main St
Compumaster Consulting	403 Mass Av
Computer School	80 Harris
Comrex	66 Nonset Path
Concept Builders Co.	60 School St
Concepts In Design / Housecalls	25 Jackson Dr
Concepts Unlimited	5 Granite Rd
Concert Sound	54 - 9D Knox Trail
Concord Chrysler Plym	140 Great Rd
Concord Connection	162 Great Rd
Concord Hand Designs	253 Great Rd
Concord Investments	2352 - 2 Main St
Concord Junction Division	310 High St
Concord Oil Co	68 Central St
Concord Painting Co	395 Central St
Concord-Acton Squash	29 Knox Tr
Concord-Assabet Family Service	380 Mass Av
Concordian Motel Inc.	71 Hosmer St
Concorp Inc	836 Main St
Condit Construction	421 Great Rd
Conservation Solutions Corp	162 Great Rd
Contract Purchasing	461 Mass Av
Coolidge Lissa Woodworking	81 River
Cooperative Elder Services	2352 - 101 Main St
Copley Publishing Group	138 Great Rd
Copyland Inc	452 Great Rr
Cormier Phil Construction Corp	413 Central

Cornelia, Marie	107 Great Rd
Corning Costar	45 Nagog Pk
Corporate Integration	382 Great Rd, A204
Corron Consulting	31 Heritage Rd
Corvel Corp	289 Great Rd
Cotter Richard & Sarah	201 Great Rd
Coughlan Sheff & Associates	289 Great Rd
Counseling Center For Children And	3 Foster St
Counterfitters	54 - 2M2 Knox Trail
Country Collections	10 Wood Ln
Country Harvest Bread	344 Great Rd
Country Manor Plaza	274 Great Rd
Country-Scape Lawn Care	223 Central St
Countryside Antiques	3 Countryside Rd
Cracom Engineering Technologies	42 Nonset Path
Crafty Creations	273 Central St
Creative Business Consultants	399 Great Rd
Creative Camera	271 Great Rd
Creative Cleaners	588 Mass Av
Creative Floorings	128 Great Rd
Creative Housing Co Inc	282 Central St
Creative Learning Exchange	1 Keefe Rd
Creative Processing	14 Thoreau Rd
Creative Resources / Creativity Workshop	48 Great Rd
Cross Roads Café	405 Nagog Sq
Crossroad Investment Companies	132 Great Rd
CSR Lawn & Landscape	3 Minot Av
Cucurbit Farms	32 Parker St
Cullinane Truck Repair	60 Central St
Culter Data Systems	17 Juniper Ridge
Cunningham Mattison	54 - 2B Knox Trail
Custom Sewing	2 Great Rd

Custom Window Products	3 Minot Av
Cut Above Inc- The Salon	584 Mass Av
Cuts Plus	77 Great Rd
Cutting Edge Systems Corp	10 Craig Rd
CVS Pharmacy	393 Mass Av
CVS Pharmacy Great Rd	344 Great Rd
CW Whittier Managing Agent	289 Great Rd
Cythia G. Sechrest, CPA	8 Silverhill Rd
D'Agostine & Levine	268 Main St
D'Ambrosio Eye Care	100 Powder Mill Rd
D'Angelo's/ Chips	59 Great Rd
D.A. Peterson Co.	139 Nonset Path
Daily Grind	342 Great Rd
Damon Electrology	481 Great Rd
Darby & Bozza	54 - 21 Knox Trail
Data Instruments	100 Discovery Way
Data Scan Systems	536 Old Stone Brook Rd
Datawave Technology	87 Taylor Rd
Dav-Ly Farm	366 Pope Rd
David E Olson	1 Town House Ln, S2
Dawson Co.	2352 - 103 Main St
Deck House	852 Main St
Decorative Paint Effects	8 Walnut St
Deeks, Henry	468 Main St
Deignan Const. Co.	9 Keefe Rd
Dellaria Salons	268 Great Rd
Denis Garcia, Consultant	18 Juniper Ridge Rd
DerAnanian, Paul	77 Great Rd
Design Source Inc	409 Mass Av
Designs of the Times	29 Alcott St
Development Bank	21 Nagog Hill Rd
DeVita Chiropractic	271 Great Rd

DH Loam Co.	50 Knox Trail
Digital Marine Electronics Corp	30 Sudbury Rd
Digital Relocation Center	36 Knox Trail
DJs Automotive	317 Central St
DMC & Company	169 Central St
Dolan Equipment Repair	292 High St
Donald, Mary	42 Taylor Rd
Donaldson Company	40 Nagog Pk Dr
Donelan's	248 Great Rd
Dreamcoat Designs	402 Great Elm Way
Dress Barn Inc, The	100 Powder Mill Rd
Drive Tech	436 Great Rd
Duds Cleaners	295 Main St
Dunk & Bubble	781 Main St
Dunkin Donuts	44 Great Rd
Dunkin Donuts Main St	299 Main St
Dutch Treat Vending	395 Central St
E M Associates	54 - 9C2 Knox Trail
E-tech Inc	15 Milldam Rd
E. J . International	118 Nagog Hill Rd
Earthworm Landscaping	5 Pinewood Rd
East Acton Mobil	44 Great Rd
East Coast Industries	45 Knox Tr
Eaton Group	9 Hillcrest Dr
Echo Enterprises	9 Knowlton Dr
Eckel, Mitchell	201 Great Rd
Ecology Tire	406 Great Elm Way
Economised Time Services	201 Great Rd
Edgewater Trust	532 Great Rd
Edward Briggs Consulting Services	7 Bayberry Lane
Electro-Optical Systems	20 Main St
Electron Power Systems	42 Washington Dr

Eliot House	27 Concord Rd
Elision USA Inc	411 Mass Av
Elliott's Auto Detailing	53 Spruce St
Ellis, David Co	310 High St
Emerson Painting	17 Parker St
Encores - Antiques	174 Great Rd
EncryptionTech.Inc	42 Nagog Pk Dr
ENSR Consulting & Engineering	35 Nagog Pk
Enterprise Rent a Car	61 Powdermill Rd
Environmental Improvement Resources	229 School St
Equilibrium	97 High St
Equinox Software Systems Inc	481 Great Rd
Erickson Rob	18 Nash Rd
Erikson Grain Mill	113 Main St
Ernie's Auto Body	15 Spruce St
Esalen & Swedish Massage Therapy	42 Davis Rd
Especially for Pets	444 Great Rd
Especially Sized	340 Great Rd
ESSCO	30 Sudbury Rd
Esterbrook Plaza	157 Great Rd
Ethereal Arts	151 Mass Av
EUSA	289 Main St
Eutecnics Inc	30 Nagog Pk Dr
Excelerate Software	11 Carriage Dr
Executive Meeting Coordinators	6 Billings St
Exner Associates	14 John Swift Rd
Express House of Pizza	251 Main St
Eycleshymer Construction Servcies	54 - 6 Knox Trail
F & F Engineering	1 John Swift Rd
F Y I Publishing Inc.	128 Great Rd
Fabulous Footsteps Dance Studio	423 Great Rd
Faceworks	4 Strawberry Hill Rd

Falcon Technologies, Inc	436 Great Rd
Fancy Free Enterprises	6 Billings St
Fanucci, MD Karen	321 Main St
Fashion Barn, The	501 Nagog Sq
Feathers	136 Main St
Fiberglass Shop	54 - 2G Knox Trail
Field Effects	6 Eastern Rd
Files Equipment	180 Great Rd
First Principles Engineering	162 Great Rd
First National Bank of Boston	395 Mass Av
First Run Video	62 Powder Mill Rd
First Step Landscaping	34 Agawam Rd
Fish Nook	266 Great Rd
Fitzpatrick Design	14 Tuttle Dr
Five Star Food Service Inc.	100 Powdermill Rd
Flannery Plumbing & Heating	634 Mass Av
Fleet Bank (Main St)	307 Main St
Fleming Group, The	144 Nagog Hill Rd
FlexHead Instruments	20 Main St
Flower Wagon	467B Great Rd
FM Cleaning Service	44 Raymond Rd
FMF Consulting	22 Homestead St
Foot Pets	95 Summer St
Football Information Systems	237 Newtown Rd
Foote's Citgo Service	408 Mass Av
Fort Pond Research	15 Fort Pond Rd
Four Seasons Tennis Club	10 Granite Av
Friedman Chiropractic	107 Great Rd
Friendly's	387 Mass Av
Fujitsu Nexion	289 Great Rd
Fun Unltd.	8 Beverly Rd
Furniture Medic	172 Willow St

Futuretense, Inc	33 Nagog Park Dr
Gagon Design Associates	126 Strawberry Hill
Gallagher Gerald	9 Main St
Gallant & Brock	199 Great Rd
Gallery Cornucopia At The Village	260 Arlington St
Gallo Painting	206 Central St
Gamon Associates	390 Great Rd
GBD, Global Business Development	20 Carlisle Rd
GE Capital Technology Management Svc	97 Piper Rd
General Maintenance-Power Sweeping	83 River St
General Nutrition Center (Gnc)	100 Powdermill Rd
Genesis Landscaping	4 Milldam Rd
Genest Emile	34 Robbins
Genevieve's Beauty Shop	180 Newtown Rd
Geomar Leasing	9 Milldam Rd
Geoscience Service Associates	11 Coolidge Dr
Giga Net	2352 - 108 Main St
Gilbert International	39 School St
Ginger Court Chinese Restaurant	36 Great Rd
Glady's Salon	138 Great Rd
Glenwood Kitchens	5 Nagog Pk
Glow Training Center	40 Nagog Pk Dr
Golf House, The	452 Great Rd
Good Day Designs	90 Charter Rd
Good Vibrations Healing Center	481 Great Rd
Goodyear Tire Center	400 Mass Av
Gorman Ingrid	321 Main St
Gould's	260 Great Rd
Gourmet Bagel	358 Great Rd
Gourmet Temptations	5 Spruce St
Governale & Associates	409 Central St
Grace Photography	52 Woodbury Ln

Grace Point	4 Kelley Rd
Great Road Optical	296 Great Rd
Great Road Professional Park	292 Great Rd
Great Road Sunoco	336 Great Rd
Great Road Veterinary Hosp.	272 Great Rd
Green & Green Associates	24 Brewster Ln
Green Fields Services	65 Nashoba Rd
Green Tree Associates	532 Great Rd
Greeno Tree Co.	49 Knox Trail
Grey Kirk Co.	54 - 2C Knox Trail
Grieder Research Engineering	5 Brookside Cir
Grogan & Associates	12 Woodchester Dr
Grossman, Stephen	77 Great Rd
Groton Neochem	97 Piper Rd
Groton Technology	45 Discovery Way
Gryphon Designs	382 Great Rd, B202
GXP International	265 Brown Bear Xing
Gym Academy of Boston	12 Keefe Rd
Gymboree	102 Nagog Sq
H R Specialists	409 Mass Av
H. R. A. Construction Co.	27 Fort Pond Rd
Haartz Auto Fabrics Corp.	87 Hayward Rd
Hadlor Group	289 Great Rd
Hair By BJ	136 Main St
Hairport	77 Grest Rd
Han's Cleaning Service Company	382 Great Rd, B-20
Handmaid Design	11 Windsor Av
Handson Dynamics Inc	8 Assabet Crossing
Handworks	161 Great Rd
Hansen Auto Body	5 Willow St
Harmony's Wave	85 Hosmer St
Harris/O'Rourke Productions	205 School St

Harvard Computer Services	12 Juniper Ridge Rd
Hatch Construction	9 Railroad St
Hathaway Tree & Landscape	47 Lawsbrook Rd
He-J Sports	Mass Ave
Healing Hand Chiropractic	6 Half Moon Hill
Health Share Technology Inc	360 Mass Av
Healthy Side, The	485 Great Rd
Heller Contract Hauling	836 Main St
Hepburn, Bonnie	292 Great Rd
Heritage Investments	481 Great Rd
Hi Gear Products Inc	20 Main St
Hi-Ho Container Service and Metals	342 Mass Av
Higgins Associates	898 Main St
High Tech Search	403 Great Rd
Highway Transport & Recovery Inc.	19 Summer St
Hired Hands Cpm Services	41 Nashoba Rd
Hockey World/World Of Sports	30 Great Rd
Holly-Would Floors	89 Taylor Rd
Hoover, Terrence	36 Faulkner Hill Rd
Hopkins Associates	411 Mass Av
House of 10,000 Picture Frames	141 Great Rd
House of Wallpaper	156 Great Rd
Howes Insurance Agency	212 Main St
Hoyt's Acton Cinema	87 Great Rd
HTK Computers	15 Davis Rd, C16
Hub Electric	70 Parker St
Hudson National Bank	270 Great Rd
Hydro Environmental Technologies	54 Nonset Path
Hydroanalysis, Inc	481 Great Road
I-Z Industries	31 Elm St
Ice Pond Office Condo	138 Great Rd
Idylwilde Farm	364 Central St

Immersive Design Inc	43 Nagog Pk Dr
Import/Domestic Auto Centers	317 Central St
Impossible Multimedia	42 Harris St
India Palace	134 Main St
Indoor Sports Management	1 Keefe Rd
Indus Systems	2352 - 204 Main St
Infant Toddler Center	149 Central St
Info-Systems	54 Main St
Infolabs	407 Great Rd
Infopro Unlimited	307 Old Stone Brook
Infralan Wireless Comm	18 Kinsley Rd
Innovatia	163 Great Rd
Instalert	40 Conant St
Intech	979 Main St
Integrated Engineering Systems	18 E Strawberry Hill Rd
Integrity Design	498 Great Rd
Intelligent Vehicles Society	4 Deargrass Ln
Intelliprise Resources	12 Old Village Rd
Intellisoft Corp	5 Broadview
Interact Inc	3 Bulette Rd
Intergrated Systems Engineering	84 Nagog Hill Rd
International Culture Camps	169 Main St
International Delicatessen	220 Main St
Intersoftware Development	150 Willow St
Iris Court	2 Iris Court
Italian Connections	14 B Strawberry Hill Rd
Ives, Lyn Ware	62 Piper Rd
J & B Company	796 Main St
J & K Masonry	52 Harris St
J. A. Wesson O.D.P.C.	296 Great Rd
J. E.B. Associates	9 Greenwood Ln
J. Olson Jewelers	344 Great Rd

J. Scott Motor Service Inc	4 Eastern Rd
J.M. Silva Landscape Construction	217 School St
J.N. Phillips Glass	65 Great Rd
Jackbuilt Inc Aka Acton Kitchen & Bath	56 Powdermill Rd
Jacoby, Thomas	411 Great Rd
James Industries	271 Great Rd
Jeff Brown Construction	54 - 9F1 Knox Trail
Jel Associates	409 Mass Av
Jeri James Ltd	342 Great Rd
Jerry's Barbershop	220 Main St
Jessco Investigations	52 Hosmer St
Joanne J Hiromura, Landscape Architect	7 Fairway Rd
John Benjamin	54 - S1 Knox Trail
John Fox Working	179 Pope Rd
John Green Associates	5 Harvard Ct
John J. Lorenz	59 Nashoba Rd
John Salsgiver Associates	91 Newtown Rd
John's Body Shop	5 Willow St
Johnson Entertainment Services	7 Billings St
Jonathan Bosworth & Sons	29 Main St
Jones Capers	34 Squirrel Hill Rd
Jones Tavern	128 Main St
Jordan Textiles Inc	254 Great Rd
Joseph M. Niro, OD	296 Great Rd
Joyce Chen Unlimited	423 Great Rd
JRL Interiors	30 Revolutionary Rd
Juliano, Edward	360 Mass Av
Julius' Dry Cleaners	502 Nagog Sq
Junior's Pizza	481 Great Rd
Justice Realty	15 Hemlock Ln
JW Adams Construction	54 - 8B Knox Trail
JWN Associates	54 - 2A3 Knox Trail

K S Elite	1 Keefe Rd
K-Mart	252 Main St
K. J. Plumbing & Heating	455 Main St
K. S. Carroll Excavating	14 Carlisle Rd
Karma Systems Corp	40 Nagog Pk Dr
Katmobile, The	128 Parker St, 3-B
KDC Technology	42 Washington Dr
Kelleher Paul Plumbg & Heating	864 Main St
Kells Associates	30 Nagog Pk Dr
Kelly's Korner Kitchen	257 Main St
Kennedy & Co	362 Main St
Keri Consulting	100 Powder Mill Rd, Box 239
Kevin Smith Contracting	3 Coolidge Dr
Key West Coffee & Teas	342 Great Rd
Keyboard Listing Services	399 Great Rd
KGM Scholarship Search	14 Iris Ct
Kids & Caboodle	276 Great Rd
Kids In Motion	485 Great Rd
Kim's Tailors & Cleanrs	132 Great Rd
Kitchen Works, The	77 Great Rd
Knights Edwin	321 Main St
KNN White Associates	7 Foster
Knoebel Engineering	17 Whittier Dr
Knowledge Rules Corp / Knowledge Rules	11 Northbriar Rd
Kontoff Consulting	10 Milldam Rd
Kourmet Inc	100 Powder Mill Rd
Kramer Law Offices	411 Mass Av
Krayer Corp	19 Lincoln Dr
Kristler & Knapp Builders	898 Main St
Kronenwett, DMD, Erich	179 Great Rd
L & S Builders Corp	9 Highland Rd
L C & T International	263 Brown Bear Crossing

L.T.C. Home Cleaning Service	3 Pinewood Rd
La Clique Salon	270 Great Road
Lactation Comforts	18 John Swift Rd
Lambs LLC	201 Great Rd
Lancewood Engineering Inc	178 Great Rd
Land Design Services	8 Knowlton Dr
Land Master Tree-Landclearing	95 Hammond St
Langenwalter Carpet Dyeing Of Acto	4 Vanderbilt Rd
Language School Intl Inc	179 Great Rd
LAR Analytical Inc	48 Nonset Path
Laser Technology	2352 - 2 Main St
Last National Wine	18 Powder Mill Rd
Lawrence Associates	54 - 3B Knox Trail
Lawsbrook Inc	29 Lexington Dr
Le Lyonnaise	416 Great Rd
Le Marche	481 Great Rd
Leadership Companies, The	201 Great Rd
Leap Associates	3 Hawthorne St
Learning Express	250 Great Rd
Ledgerock Welding	54 - 2F1 Knox Trail
Legends Sporting Goods	344 Great Rd
Lemmerhirt Consulting	289 Great Rd
Lenox Nursery & Garden	1 Keefe Rd
Les Brody Associates	33 Ethan Allen Dr
Leveque, Raymond	9 Beverley Rd
LG Electronics Information System	30 Nagog Pk Dr
Li'l Peach	75 Great Rd
Liam Lydon Express	7 Wampus Av
Liberty Mutual Ins.Co.	30 Nagog Pk Dr
Lifestyle Revision	69 Concord Rd
Lightworks Machine Design Inc	33 Nashoba Rd
Lincoln Mercury of Acton	196 Great Rd

Lincoln Tree & Landscape	784 Main St
Lindt Chocolates	509 Nagog Sq
Linnet, MD, Susan	321 Main St
Lingerie House	340 Great Rd
Lisa James Wolf	28 Mohawk Dr
Lissa Coolidge Woodworking	81 River St
List inc	42 Nagog Pk Dr
Littleton Group	136 Main St
Livorno's Pizzeria Restaurant	508 Nagog Park
LMI	8 Post Office Square
Lock wood Associates	289 Great Rd
Logan Enterprise Landscaping	30 School St
Logan Enterprises Inc	124 Main St
Logos Business Systems	405 Arlington
Lombardo Loam & Gravel	30 Stow St
Lou York Assocs.	7 Brookside Cir
LSR Technologies	898 Main St
LTS World Headquarters	2352 Main St
Lythrum Farm	307 Nagog Rd
MacKinnon Printing	6 Ledge Rock Way
Mail Boxes, Etc	100 Powdermill Rd
Mail Center	128 C Great Rd
Mail Coach Restaurant	36 Great Rd
Main St Exxon	289 Main St
Makaha Restaurant	255 Great Rd
Mamie Wytrwal Landscape Architect	245 School St
Managed Care Solutions	289 Great Rd
Management & Human Resources	20 Mohegan Rd
Management Consulting Service	4 Strawberry Hill Rd
Marc Miller & Associates	3 Silver Hill Rd
Marcus Lewis Tennis Center	Nagog Woods
Margo's Hair Design	561 Mass Av

Mariann Procopio Photography	52 Woodbury Ln
Marie Bolger's Daylilies	128 Pope Rd
Marino, Paul	355 Arlington St
Mark A Wright	288 School St
Market Dynamics	10 Macleod Ln
Martha Fitzer, DMDF	259 Great Rd
Mason Painting	17 Parker St
Massachusetts Youth Soccer Association	Keefe Rd
Massage For Women	42 Davis Rd
Materials International	289 Great Rd
Matthew Moncreaff's Shaolin Martia	485 Great Rd
Maureen S Blodgett	33 Homestead St
Max Israelite	2 Townhouse Ln, 7
Maxsol Inc	2352 - 110 Main St
Mayfair Photography	14 Breezy Point
Mayflower Consulting	1 Keefe Rd
Maynard & Acton Oil	68 Central St
Maynard Antique's	160 Powdermill Rd
Maynard Supply	145 Powder Mill Rd
McDonald's of Acton	256 Main St
MCI	31 Nagog Pk Dr
McMahon & Co	2 Wayside Ln/1 Acton Pl
McNamara John	201 Great Rd
McPherson Inc.	530 Main St
McQueen Dental Associates	249 Great Rd
McWalter Insurance	179 Great Rd
MD Machine Co	898 Main St
Med Lab Recon Equipment	10 Woodchester Dr
Medallion School Partnerships	276 Great Rd, B-1
Medi-Check	436 Great Rd
Megdal & Associates	198 High St
Memec Design Services	30 Nagog Pk Dr

Mercury Consultanting	15 Washington Dr
Meridian Realty Group	114 Newtown Rd
Meriwether & Wm.	340 Great Rd
Metro Computer Modeling	536 Old Stone Brook
Metro West Cleaners	40 Nagog Pk Dr
Metro-West Lawncare	51 Flint Rd
Metrowest Mechanical	2 Eastern Rd
Michael's Shoes	262 Great Rd
Microwave Med. Syst.	312 School St
Midas Muffler & Brake Shop	125 Great Rd
Middlesex Bank (Main St)	291 Main St
Midge L. Belcourt, CPA	292 Great Rd
MIG Corp	900 Main St
Miglus Designs	84 Piper Rd
Mikkola, Margaret	5 Nashoba Rd
Milestone Tree & Landscape	30 Stow
Mill	481 Great Rd
Millennium, Marketing Systems Llc	5 Woodchester Dr
Millmetrix	15 Sawmill Rd
Minas Travel	138 Great Rd
Mini Warehouse Trust	133 Great Rd
Mininberg Communications	369 Central St
Minor Chord, The	77 Great Rd
Minute Man Roofing & Siding	53 Central Av
Minuteman Laboratories	530 Main St
Minuteman Prehung Door	17 Craig Rd
Minuteman Press	481 Great Rd
Miracle Software of Acton	52 Conant St
Mirak Used Cars	140 Great Rd
Mirror Image	4 Strawberry Hill Rd
Mishra Information And Networking	4 Lincoln Dr
Mitech Corporation	40 Nagog Pk Dr

Mitrano's Removal Service	30 Stow
ML Fence Co.	54 - 3C Knox Trail
Mobile Tech, The	5 Railroad St
Moncreaff's American Kenpo Karate	485 Great Rd
Moneysence Financial Planning	292 Great Rd
Montessori Country Day School	164 Newtown
Moody, Laura	289 Great Rd
Moodz Unique Boutique & Salon	556 Mass Av
Moore Communications	36 Martin St
Moran Leasing	198 Great Rd
Morgan Christine	201 Great Rd
Morgan Originals	54 - 2B Knox Trail
Morris Plumbing & Heating	217 School St
Morse, David	17 Simon Willard Rd
Mosal International Inc.	20 Woodchester Dr
Moscariello Equipment Inc.	63 Powder Mill Rd
Motion Engineering	30 Nagog Pk Dr
Moto Market Protective Gear	481 Great Rd
MPLawn, Landscape/Patriot Fence Co	PO Box 883
MR Associates	162 Great Rd
MS Consulting	428 Great Rd
Ms To Maternity Consignment	170 Great Rd
Mt. Calvary Lutheran	472 Mass Av
Mulberry	5 Post Office Sq
Mutual Of Omaha Insurance	31 Nagog Pk Dr
MVO & Associates	15 Hazelnut St
Mystic Imports	386 Great Rd, A2
N.E. Mattress & Futon	159 Great Rd
N.J. Enterprises	7 Samuel Parlin Dr
Nabnasset Corp	15 Craig Rd
Nagog Children's Center	276 Great Rd
Nagog Development Co	1 Nagog Sq

Nagog Gardens	488 Nagog Park
Nagog Travel	505 Nagog Park
Nan & Jie Enterprises	12 Marian Rd
Nancy Ames Massage Therapy	481 Great Rd
Nantucket Island Reservation Service	92 Willow St
Nashoba Paving Co	29 Quarry Rd
Nashoba Placement	156 Great Rd
Nashoba Sportsmens Club	908 Main St
Nashoba Valley Children's Center Inc	481 Main St
Nashoba Valley Travel	590 Mass Av
National Quality Assurance USA	4 Post Office Sq
National Technical Systems	533 Main St
Natures Nails	481 Great Rd
NDC/Infared Engineering	67 Liberty
Neat Consulting Co., The	41 Summer St
Network Engineering Services	48 Great Rd
Network Resource Group Inc	358 Great Rd
New England Algae Network	107 Great Rd
New England Calibration Division	310 High St
New England Paintfree Dent Removal	6 Pine St
New England Properties	493 Acorn Pk Dr
New England Realty Associates	284 Great Rd
New England Russian Services	389 Great Rd
New London Style Pizza	555 Mass Av
New London Style Pizza (Great Rd)	168 Great Rd
New York Calibration Division	310 High St
New Youth Beauty Facial Toning & S	172 Willow St
Next Step	5 Sandy Dr
Nichols Construction Inc	26 Jackson Dr
Nick Cerio's Kenpo Karate	19 Keefe Rd
Nimbus Productions	320 Nagog Hill Rd
NKH Communications	15 Silver Hill Rd

NMC Diagnostic Services Inc	289 Great Rd
Nordska Design International	77 Esterbrook Rd
North America List	40 Nagog Park Dr
North American Sports Camps	1 Keefe Rd
North American Woodworks	2 School St
North Bridge Associates	3 Putter Dr
Northeast Empowerment Training Cen	1 Minot Av
Northeast Environmental	54 - 9A Knox Trail
Northeast Homeopathic Products	563 Mass Av
Northeast Scientific Corp	30 Wetherbee
Northern Bank & Trust	414 Mass Av
Northpoint Company	63 Windsor Av
Northstar Technologies	30 Sudbury St
Northwest Structures Inc.	178 Great Rd
Norton Insurance Agency	9 R Great Rd
Nouveaux Nails	218 Main St
Novacore Technologies	2352 - 104 Main St
Now & Then	29 Great Rd
Nrgfield Associates	14 Gioconda Av
Nth Dimension Design	5E Iris Ct
NTS Certification Services	1146 Mass Av
Nuclear Metals	15 Craig Rd
Nutri Rich Pet Supply	4 Flagg Rd
Nuttings Body & Frame	130 Main St
Nyala Farm	225 Newtown Rd
O'Brien Obsolete	165 Arlington
O'Brien Temporary Housing	327 Nagog Hill Rd
O'Neil, Richard	3 Bulette Rd
O'Sullivan Communications Inc	271 Great Rd
Octant	40 Nagog Pk Dr
OFCO	81 River St
Office Specialists	411 Mass Av

Ogrodnick, DDS, David	179 Great Rd
OHM Consulting Services	169 Nagog Hill Rd
OMB International	28 Tuttle Dr
On-My-Way Word Processing Service	3 Sachem Way
On-Site Academy	492 Main St, A
One Source Enterprises	284 Great Rd, D8
Onyx Transportation	18 Wetherbee
Operon Security Ltd	146 Willow St
Optegen Sciences	392 Great Rd, A204
Optima Translation Services	18 Strawberry Hill Rd
Optimized Personal Computing	76 Robbins St
OR Direct	916 Main St
Oriental Rug Treasures	485 Great Rd
Originals	33 Alcott St
Orion Computer Products	9 Duggan Rd
Oscos Drug	100 Powder Mill Rd
Oxford Lasers	33 Nagog Pk Dr
P&L Cleaning	4 Frasier Dr
P.E. Burke Moving & Storage	115 River St
Pacrim Connect	180 School St
Paint Pot, The	210 Main St
Palmer Kennels	352 Great Rd
Palmer Movers	7 Craig Rd
Pamet Systems	1000 Main St
Papa Gino's	100 Powder Mill Rd
Papalia Plumbing & Heating	20 Smart Rd
Paper Store, The	20 Main St
Pappas Bros Distributors	53 Knox Trail
Parmley Corp	9 Highland Rd
Party Plastic Plus	526 Main St
Pathfinder Research Group Inc	179 Great Rd
Pathology Doctors	5 Huckleberry Ln

Patriot Automotive Repair	140 Great Rd
Patriot Manufacturing Division	310 High St
Patriot Travel	411 Mass Av
Patriots Hill Recreation Club Inc	21 Muskett Dr
Paul Cleary Inc.	54 - 5A Knox Trail
Paul G. Der Ananian CPA	77 Great Rd, 214
Paul J Kampas and Associates	22 Ethan Allen Dr
Paula J. Hallett, MD	296 Great Rd
Payright Payroll Services	1 Acton Place
PCN Services	81 Hammond St
PDR Information Services	125 Nagog Pk Dr
Peach Productions	2 Apple Valley Dr
Pedal Power Bike & Ski	176 Great Rd
Pegasus Farm Tack Shop	429 Great Rd
Pemberton Hannah Woodwroking	12 Keefe Rd.
Penske Auto Center	252 Main St
People Systems Potential	132 Butternut Hollow
People's Service Inc	42 Nagog Pk Dr
Perfect Cut Landscaping	12 Townhouse Ln
Perry Jos Plumbing & Heating	29 Homestead Way
Personal Gains Inc	536 Mass Av
Personal Image	23 Robinwood Rd
Personalized Cards, Travel And Things	3E Iris Ct
Pete's Automotive Repair	50 Great Rd
Peter Davidson Design	9 Conant
PFJA Enterprises	355 Arlington
Phil Erlanger Research Co Inc	28 Piper Rd
Piantedosi Oars Co	236 Rear Central
Picture Perfect Painting	101 Hayward Rd
Pierina	51 Conant St
Pine Tree Productions	30 Forest Rd
Pioneer Multimedia	1 Shady Ln

Pitt Construction Corporation	816 Main St
Pixel Vision Inc	43 Nagog Pk Dr
Pizza Hut	273 Great Rd
Plexus Research Inc	289 Great Rd
Plus One Fitness Center	507 Nagog Pk Dr
Pont-Aven School of Art	4 Duggan Rd
Porrazzo Realty	7 School St
Post Road Carpet Center	141 Great Rd
Power Up	120 Parker St, B13
Powers Gallery & Fine Framing	342 Great Rd
Precious Metals Ltd	146 Willow St
Precision Vision &Hearing	436 Great Rd
Premier Painting	60 Spruce St
Prescott Interiors	160 Powdermill Rd
Priceless Kids	340 Great Rd
Pride Technologies	481 Great Rd
Priest Gordon Inc	10 Quarry Rd
Prime Painting Corp	292 Great Rd
Principal Financial Group	77 Great Rd
Prints Charming	444 Great Rd
Prism Sound Recording Studio	6 Partridge Pond Rd
Pro Home Care	9 Hemlock Ln
Pro Painting	15 Martin St
Pro-Tect & Acton Boxboro Pest Control Services	PO Box 1134
Product Insight	6 Ledge Rock Way
Product Management Associates	PO Box 2525
Productive Computer	5 Old Meadow Ln
Professional Manufacturing Resources	19 Windermere Dr
Prop-Care	9 Knowlton Dr
Pros Industries	33 Harris St
Prospect Mobil	204 Main St
Prudential Relocation	2352 - 202 Main St

PS Consultants	179 Great Rd
Psion	10 Craig Rd
Publicom Inc	411 Mass Av
Punchdown Information Systems Co	223 Central St
Pyramid Homes	6 Ledge Rock Way
Pyrro Equipment Service	42 Knox Trail Rd
Quality Landscape Services	16 Carlisle Rd
Quantadyne Corp	117 Prospect
Quartermaster 5th Rtc Association	108 Central St
Questa	312 School St
Quick Cuts	344 Great Rd
Quill & Press	285 Main St
Quinns Auto Body	76 Powder Mill Rd
R & J Barnes Associates	6 Rose Court
R & L Consulting	29 Washington Dr
R C & M Enterprises	12 Larch Rd
R V Systems	117 Central St, F10
R&R Pool & Spa Inc.	452 Great Rd
R-H Products	308 High St
R. Smith Associates, Inc	292 Great Rd
R.D. Stout Assoc	179 Great Rd
Radio Shack	389 Mass Av
Raggs Inc.	54 - 2A1 Knox Trail
Randall Systems	65 Main St
Rawson-Lush Instrument Co	80 Harris N
RE/MAX	157 Great Rd
Readak Ed Serv Inc	148 Great Rd
Recycled Rider	578 Mass Av
Regional Consulting Company	24 Agawam Rd
Relativity Inc	2352 - 2 Main St
Rempelakis Associates	179 Great Rd
Ren Associates	1 Shady Ln

Resources Engineering Systems	492 Main St
Resources for Environmental Management	11 Grist Mill Rd
Restoration Project	81 River St
Results Business Resources	233 Old Beaverbrook Rd
Rex Lumber	840 Main St
RGA & Son Roofing Co	434 Main St
RGK Realty	2352 - LL Main St
Richard J. Roman DDS	296 Great Rd
Richards Gordon Inc	25 Maple St
Ricka Racing	123 Prospect St
Rider Sport	578 Mass Av
Ring Medical Communications	481 Great Rd
Riordan Upholstery	172A Great Rd
RNA Medical	2 Craig Rd
Robert Boes Associates	45 Parker St
Robert James Graphics	22 Agawam Rd
Robert Rowe, Inc. Realtors	179 Great Rd
Robert Skillen Books	275 Central St
Robinson Mobile Marine	8 Willow St
Roche Bros	387 Mass Av
Rock Logistics Group	6 Greenwood Ln
Rockett & Girouard	2352 - LL Main St
Rodman, Mariellen	321 Main St
Roger L Towne Country Antiques	603 Mass Av
Room with a View	180 Pope Rd
Rose of Sharon	128 Great Rd
Rosenfeld, Inc	543 Mass Av
Rowse, MD, John	321 Main St
Royal Discount Bookstores	Powder Mill Plaza
RSC Enterprises	8 Gioconda Av
Rubinstein Jessica	321 Main St
Rudy's Tree and Landscape Service	309 Central St

Rug Doctor Rents	63A Powder Mill Rd
Rugged Bear	401 Nagog Sq
Rutledge & Weeks	6 Highland Rd
RXR Cleaning Service	117 Central St, C1
Sal's Auto & Truck Repair	5 Willow St
Salon 136	136 Main St, rear
Salon, The/A Cut Above	584 Mass Av
Sauri Associates	668 Mass Av
Savoury Lane	251 Arlington St
Sawyer & Associates	41 Minuteman Rd
Sawyer Automotive	644 Mass Av
Sawyer Service Sales Co	1 Lilac Ct
SBM	301 Nagog Hill Rd
Scan This	PO Box 2491
Scheier & Katin	289 Great Rd
School St Garage	27 School St
Scott Semiconductor Gasses	37 Lawsbrook Rd
Scott Williams Design	116 Windsor Av
Scupperjack's	559 Great Rd
Seagull Antiques	481 Great Rd
Seasonal Specialties	15 Charter Rd
Second Hand Prose	168 Great Rd, B
Sensei Shears Of New England	403 Great Rd
Sensual Scents	PO Box 2026
Sente Inc	31 Nagog Pk Dr
Seven Steps	386 Great Rd
SFT Payroll Services	1 Acton Place
Shady Pine Tree & Landscaping	209 School St
Shear Convenience	284 Great Rd, D7
Shepherd Group	179 Great Rd
Shoe Horn	436 Great Rd
Sichuan Pavilion	103 Nagog Sq

Siesta Sleepworks	276 Great Rd
Silk Road Oriental Rugs	294 Great Rd
Silva, Jay & Co	217 School St
Sim's Engineering	35 Great Rd
Slide Rule Systems	28 Milldam Cir
Small World Communications	133 Great Rd
SMF Company	57 Conant St
Smith, Mark Bennett	272 Great Rd
Smudges	22 Agawam Rd
SoftLine	532 Great Rd
Software Technology Group	5 Mead Terr
Sonny's Cleaners	271 Great Rd
Soothing Massage	16 Orchard Dr
Sophisticated Sweats Etc	38 Central St
Sopra	33 Nagog Pk Dr
Soucy Communications Group	162 Great Rd
Soul Image	4 Downey Rd
South Mill Framing	14 Olde Surrey Dr
Southwick Studo	43 Maple St
Sparks	74 Parker St
Spatial Dynamics Applications Inc	42 Washington Dr
Specialized Mech Cleaning Services	100 Powdermill Rd
Spectra Photo Services	485 Great Rd
Spectrum Psychological Associates	54 Nonset Path
SpeedPC	914 Main St
Sport Loft	511 Nagog Sq
Spud Express	54 - 2H Knox Trail
Squirrel Hill Communications	30 Squirrel Hill Rd
SRED Futures Ltd	296 Great Rd
Stamski & McNary Inc	80 Harris St
Standing Ovations	16 Elm St
Star Consultants	236 Newtown Rd

Steger, MD Elliot	321 Main St
Stein, Mona Acupuncture	42 Davis Rd
Stelco	181 Parker St
Stewart, Laurie	164 Great Rd
Stitch Graphics	54 Flint Rd
STM Technology	2352 - 102 Main St
Stone Bridge Investments	11 Davis Rd, B8
Stonefield Farm	91 Martin St
Stop & Shop Supermarket	100 Powdermill Rd
Strategic Energy Technologies	17 Willis Holden Dr
Strawberries	425 Great Rd
Strawberry Hill Co	289 Great Rd
Strawboys Craft Co	16 Revolutionary Rd
Streff Assocs.	40 Nagog Pk Dr
Stride Rite	160 Great Rd
Student Music Service	77 Great Rd
Stylists	268C Great Rd
Su-An Orchids Nursery	2 Concetta Cir
Suburban Manor Rehab	1 Great Rd
Sue John Real Estate Co	195 Nagog Hill Rd
Sullo's Landscaping	62 Maple St
Summit Associates/Consulting	22 Duggan Rd
Sun Company	33 Harris St
Sun Tech Associates	209 Great Rd, C1
Sunlite Cafe	166 Great Rd
Sunny Meadow Apts.	121 Great Rd
Sunsation	128 Great Rd
Sunshine Vending Inc	257 Main St
Superior Office Services	7 Larch Rd
Surfside Pool/Ski Shp	511 Nagog Sq
Susan Bray Inc.	204 Newtown Rd
Susan's Flower Garden	29 Elm St

Sutton Place Multi Media	4 Sutton Pl
SW Tech	87 Hammond St
Sweeny Group	68 Taylor Rd
Sweet Woodworking	54 - 8A Knox Trail
Sylvan Learning Center	179 Great Rd
Symbol Vision Corp	5 Horseshoe Dr
Synergia Hair Studio	1 Nagog Park, 505A
Synergistic Studio	8 Beverly Rd
Systems Communications	42 Davis Rd
Syzygy Business Partners Inc	179 Great Rd
Tables to Teapots	452 Great Rd
TAC Staffing Services	271 Great Rd
Taconic Services	187 Great Rd, B1
Tails R Us	56 Powdermill Rd
Talbot's	448 Great Rd.
Talland, MD Claudia	321 Main St
Tao Stix	17 Tuttle Dr
Tape It Video Service Inc	4 Carriage Dr
Tasha Television Products	9 Davis Rd, B-1
Taskline Data	420 Great Rd, C-1
Tavern Square	60 Great Rd
Teachers 21	6 Strawberry Hill Rd
Tech Rentals Corporation	260 Arlington St
Technical Selling Enterprises	6 Old Meadow Ln
Technology Mktg.Gr.	77 Great Rd
Telluride Realty Trust	275 Great Rd
Tepee Archery Tackle Co	920 Main St
The Art World Gallery	77 Great Rd
The Doctor	2 Eastern Rd
The Opening Bell	22 Orchard Dr
The Second Ingredient	2 Abel Jones Pl
Theatre 3 / Acton Com.Ctr.	250 Central St

Thermo Separation Products	24 Durkee Rd
Theta Systems Inc	179 Great Rd
Thomas Stylianios Jr - Atty at Law	71 Piper Rd
Thompson Machine Co	164 R Willow St
Thotforms	54 - 4A Knox Trail
Thoughtforms Corporation	543 Mass Av
Thrifty Car Rental	171 Great Rd
Tiger Furniture Stripping Co	81 River St
Tire Barn	581 Great Rd
Tischler Resources	35 Nash Rd
TNT Inc	6B Strawberry Hill Rd
Total Sales & Marketing Inc	42 Nonset Path
Totally Floored	117 Central St, C-7
Totally Tables	1 Kennedy Ln
Touche	485 Great Rd
Tower Cellular	6 Drummer Rd, 6F
Town Cleaners	208 Main St
TR2 Corp	403 Mass Av
Tranamerica Tours	128 Great Rd
Travel Pro Network	276 Great Rd
Tribaltelecom	17 Drummer Rd
Tripp Ray	321 Main St
Truesdell Associates Inc	83 Liberty St
Turnabout Consultants	125 Audubon Dr
Tysak Engineering	29 Flint Rd
Tywel Corporation	411 Mass Av
U-Haul	198 Great Rd
Ultimate Cleaning Co.	54 - 9F Knox Trail
Ultimate Consulting	2 Haynes Ct
Ultimate Energy Inc	130 Main St
Ultimate Painting	23 Davis Rd, C5
Ultimate Tan	506 Nagog Sq

Unicare Home Health Services	2 Ethan Allen Dr
Uniform Printing and Supply	125 Nagog Pk Dr
Unit Corp	661 Pheasant Hill
United Barcode Industries Inc	100 Pope Rd
United Way of Acton	271 Great Rd
University Travel	505 Nagog Sq
Update Library Services	6 Cherokee Rd
Upstairs Downstairs	6 Great Rd
US Poland Chamber of Commerce Of B	181 Parker St
UStTrust Bank	125 Nagog Park Dr
V B S Consulating	10 Samuel Parlin Dr
Vaillant Henry	321 Main St
Vanderwyk & Burnham	411 Mass Av
Varese, Vivian	498 Great Rd
VDF Communication Services	10 Brabrook Rd
Veal, Thomas	292 Great Rd
Verbal Art By Ray Laroche	31 Alcott St
Veterinary Dermatology Of NE	164 Great Rd
Vianet Data Communications	2352 - 203 Main St
Viasat Inc	125 Nagog Park
Vicon Enterprises	4 Seneca Ct
Video Merchandisers	147 Powder Mill Rd
Video Signals	342 Great Rd
Village Arms Realty Trust	419 Great Rd
Village Belle	160 Great Rd
Village Hairstylists	572 Mass Av
Village Locksmith	271 Central St
Village Saab	30 Main St
Vinco Foods	70 Parker St
Vista Communications	40 Nagog Pk Dr
Vivid	360 Mass Av
Volunteer Insurance	179 Great Rd

VST Technologies Inc	125 Nagog Pk Dr
Vtech Engineering Corp	33 Nagog Pk Dr
WADN	37 Knox Trail
Waiteco Machine Inc.	4 High St
Walden Eleven-Twenty	2352 - 106 Main St
Walk In Medical Center	436 Great Rd
Wallace Enterprises	4 Drummer Rd, E4
Wallace III & Associates	6 Beth Cir
Wangh, Mitchell	403 Mass Av
Ware & Ware	1 Nagog Pk Dr
Watts TV Sales & Service	425 Great Rd
Way, Jon	321 Main St
Ways Unlimited	16 Wheeler Ln
Webjava Systems	237 Newtown Rd
Webmerchants	14 Stow St
Wendell Management Services	1 River St
Wesson & Niro Eye Care	296 Great Rd
West Acton Bapt Church	592 Mass Av
West Acton Car Wash	10 Spruce St
West Acton Kumon	403 Mass Av
West Acton Market	586 Mass Av
West Acton Mobil	553 Mass Av
West Associates	201 Meadows Edge
Wetlands & Wildlife Inc	409 Mass Av
What's Nu!	1 Gregory Ln
White, Peter Cycles	666 Mass Av
Whittier Partners	289 Great Rd
Wholesale Auto Sales Inc	198 Great Rd
Whopper College	55 Great Rd
Wild Bird Center	Great Woods Plaza
Wild Rose Studio	1 Martin St
Wildfire Group, The	14 Stow St

William Bradford Publishing Co	16 Craig Rd
Williams Chiropractic Center	107 Great Rd
Willow Books & Café	279 Great Rd
Wilson & Orcutt PC	201 Great Rd
Wine-Cask Cellars Inc	50 Powder Mill Rd
Winroth Builders	35 Fort Pond Rd
Wintech International Corp	898 Main St
Wm.R.Campbell & Assoc	60 Great Rd
Woman's Work Antiques	372 Old Beaver Brook
Womens Counseling Collaborative	101 Central St
Wong, Thos	321 Main St
Wood Stan Taxidermist Studio	404 Central St
Wood'n Creation	38 Homestead St
Woodworkers Warehouse	305 Main St
Wordnet Inc	30 Nagog Pk Dr
World Auto Supply	157 Great Rd
World of Kitchens, The	172 Great Rd
WQ Design	12 Woodbury Ln
WR Grace	50 Independence Rd
Wright Door & Window	60 Powder Mill Rd
Xylan Corp	43 Nagog Pk Dr
Yankee's Harvest, A	106 Willow St
Yantra Corp	33 Nagog Pk Dr
York Associates	492 Main St
Zafood Development	7 Breezy Point
Zambernardi Construction	486 Main St
Zentz, MD, Elizabeth	321 Main St
Ziplex Systems	6 Autumn Ln

APPENDIX B: SURVEY

Town of Acton Business Survey

Please fill in or circle the most appropriate response and return it to the Acton Planning Department, 472 Main St., Acton, MA 01720. Your prompt response is very much appreciated.

1. What is your role in the company which received this survey? *please fill in one*

- Owner
- CEO
- Representative
- Other _____

2. Please indicate the type of business your company operates. *please fill in one*

- industrial
- retail
- office
- service
- home business
- other _____

3. How many years has your company operated in Acton? *please fill in one*

- less than 1
- 1 to 4
- 5 to 9
- 10 to 19
- 20 or more

4. Did this company originally start in Acton? *please circle one.*

yes / no

5. How many people does your company employ? *please fill in one*

- less than 4
- 5 to 9
- 10 to 19
- 20 to 49
- 50 or more

6. Is your company a member of the Acton Chamber of Commerce? *please circle one*

yes / no

7. Does your company own the facility in which it operates? *please circle one*

yes / no

8. What is the zoning for your company's property? *please fill in one*

- Residential, Village (South Acton Village, etc.)
- Office (office park)
- Business
- Industrial
- Not sure

9. The zoning for your business is appropriate. *please circle one*

strongly agree agree neutral disagree strongly disagree

10. Have you ever decided not to expand your business because of zoning restrictions?

yes / no

11. A variance allows exemption from zoning ordinances. This may take the form of a use variance which would allow a use prohibited by existing zoning, i.e. industrial activity in a commercial zone. If the Town of Acton granted use variances, would your company apply for a use variance? *please circle one*

yes./ no

12. Has your company ever applied for a special permit? *please circle one*

yes / no

If yes, please answer question 13. If no, skip to question 14.

13. The permit process is conducted in a timely manner. *please circle one*

strongly
agree

agree

neutral

disagree

strongly
disagree

14. The Town of Acton sign bylaw covers 15 pages and includes 12 sections which regulate sign placement, operation, and design. Due to this regulation, the sign bylaw has negatively impacted your company. *please circle one*

strongly
agree

agree

neutral

disagree

strongly
disagree

15. Amending the zoning bylaws would increase your business activity. *please circle one*

strongly
agree

agree

neutral

disagree

strongly
disagree

16. Have you ever considered moving your business to another town? *please circle one*

yes / no

If yes, please answer question 17. If no, skip to question 18.

17. Which town would you have considered moving to? _____

18. Indicate the items from your list that you consider barriers to your business operation now or in the past. *please fill in one or more*

- public safety
- lack of / poor infrastructure
- tax rate
- zoning
- by-laws
- town bureaucracy
- other _____

19. Has the Town of Acton ever prevented you from conducting business operations?

yes / no

20. The Town of Acton could improve its relationship with the business community.

strongly agree agree neutral disagree strongly disagree

21. The Town of Acton works effectively with businesses to promote funding opportunities for your company. *please circle one*

strongly agree agree neutral disagree strongly disagree

22. Are you aware that Acton has an Economic Development Committee? *please circle one*

yes / no

23. Overall, Acton is a good place to do business. *please circle one*

strongly agree agree neutral disagree strongly disagree

24. Are there issues or concerns about doing business in Acton, which were not covered in this survey, that you think the Economic Development Committee should be made aware of?

APPENDIX C: SURVEY RESULTS

This appendix contains the overall survey statistics and the disaggregated results for individual survey questions.

Overall Survey Statistics:

Number of Surveys Administered	1598
Number of Surveys Assumed Delivered	1040
Number of Surveys Undelivered	558
Number of Completed Returns	116
Completed Return Percentage	11%
Undelivered Percentage	35%

Disaggregated Results for Survey Questions:

What is your role in the company that received this survey?

Owner	99	85%
CEO	6	5%
Representative	3	3%
Director	2	2%
Manager	1	1%
Partner	2	2%
President	3	3%

Please indicate the type of business your company operates.

Industrial	4	3%
Retail	26	22%
Office	0	0%
Service	71	61%
Home Business	12	10%
Non-Profit	1	1%

Did this company originally start in Acton?

Yes	97	84%
No	19	16%

How many years has your company operated in Acton?

Less than 1	1	1%
1 to 4	30	26%
5 to 9	29	25%
10 to 19	29	25%
More than 20	27	23%

How many people does your company employ?

Less than 4	65	56%
5 to 9	21	18%
10 to 19	17	15%
20 to 49	5	4%
More than 50	3	3%

Is your company a member of the Acton Area Chamber of Commerce?

Yes	52	45%
No	63	54%

Does your company own the facility in which it operates?

Yes	45	39%
No	71	61%

What is the zoning for your company's property?

Residential	50	43%
Office	10	9%
Business	42	36%
Industrial	4	3%

Is the zoning for your business is appropriate?

Strongly Agree	38	33%
Agree	45	39%
Neutral	19	16%
Disagree	8	7%
Strongly Disagree	1	1%

Have you ever decided not to expand your business because of zoning restrictions?

Yes	25	22%
No	89	77%

A variance allows exemption from zoning ordinances. This may take the form of a use variance that would allow a use prohibited by existing zoning, i.e. industrial activity in a commercial zone. If the Town of Acton granted use variances, would your company apply for a use variance?

Yes	10	9%
No	98	84%

Has your company ever applied for a special permit?

Yes	25	22%
No	88	76%

The permit process is conducted in a timely manner.

Strongly Agree	4	3%
Agree	9	8%
Neutral	3127%	
Disagree	4	3%
Strongly Disagree	2	2%

The Town of Acton sign bylaw covers 15 pages and includes 12 sections which regulate sign placement, operation, and design. Due to this strict regulation, the sign bylaw has negatively impacted your company.

Strongly Agree	23	20%
Agree	21	8%
Neutral	37	18%
Disagree	21	8%
Strongly Disagree	10	9%

Amending the zoning bylaws would increase your business activity.

Strongly Agree	21	18%
Agree	16	14%
Neutral	45	39%
Disagree	12	10%
Strongly Disagree	18	16%

Have you ever considered moving your business to another town?

Yes	37	32%
No	77	66%

Indicated Sites (Four Responses Total)

Concord	2	50%
Littleton	1	25%
Westford	1	25%

Has the Town of Acton ever prevented you from conducting business operations?

Yes	10	9%
No	104	90%

Indicate the items from your list that you consider barriers to your business operation now or in the past. (Cumulative Total Responses 94)

Public Safety	3	3%
Lack of / Poor Infrastructure	4	4%
Tax Rate	29	31%
Zoning	17	18%
ByLaws	17	18%
Town Bureaucracy	15	16%
Anti-Business Perception	2	2%
Poor Phone Service	1	1%
To Much Green Space Requirement	1	1%
Traffic	3	3%
Too Much Business Competition	1	1%
Commercial Rental Space Expensive	1	1%

The Town of Acton could improve its relationship with the business community.

Strongly Agree	27	23%
Agree	34	29%
Neutral	50	43%
Disagree	1	1%
Strongly Disagree	2	2%

The Town of Acton works effectively with businesses to promote funding opportunities for your company.

Strongly Agree	0	0%
Agree	6	5%
Neutral	64	55%
Disagree	15	13%
Strongly Disagree	20	17%

Are you aware that Acton has an Economic Development Committee?

Yes	32	28%
No	82	71%

Overall, Acton is a good place to do business.

Strongly Agree	17	15%
Agree	57	49%
Neutral	36	31%
Disagree	3	3%
Strongly Disagree	1	1%

APPENDIX D: INTERVIEW NOTES

NOTE: The studio team offered anonymity to ensure privacy and honest answers.

Interview A:

Problems:

Zoning- The zoning is antiquated and restrictive. It does not reflect current business needs/climate.

Sign Bylaw- Ridiculous

Permitting- There are no use variances so one cannot go to the board of appeals. One must go before a town meeting and receive a 2/3 vote. The process can be very lengthy.

General Industry- There are only three.

Districts- There are too many.

Same Use but Different Standards- Residential and commercial often have different standards for the same use.

Needs:

Inventory- The town needs a current inventory of its commercial land. When will total buildout occur? How can one focus on business development when you don't know what you have?

A Coordinated Voice- The town needs a voice for business, whether that is provided by the economic development committee, the chamber, or an outreach program. The town has no outreach unless someone is in violation.

Miscellaneous:

Incentives- What are Acton's business incentives like compared to other towns

Double Jeopardy- Acton's site review plan is a form of double jeopardy. One must review with the board of selectmen in addition to the planning board.

Interview B:

Problems:

Sign Bylaws- The approval process is confusing and lengthy

Victual License- one must appear before the board of selectmen and pay a yearly fee. The biggest problem is that the town does not send out a renewal notice.

Stovepiping- There seems to be no coordination between different town departments.

Fire Department- The fire inspector has the ability to misuse his power, “out of control”. There is a lack of clarity in laws that leave it open to personal interpretation.

Needs:

Ambassador – The town needs some type of ambassador program to help provide forthright information throughout the permitting process.

Miscellaneous:

Guide Book- The town did not provide the handout that is available.

Sign Bylaws- People ignore the laws and get away with it.

Time- business can be time sensitive and the permitting process in Acton is lengthy.

Difficult Process- The permitting process is difficult, which isn't necessarily bad.

Interview C:

Problems:

Controlling Sprawl- Acton does not want to expand the business areas which leaves the option of increasing densities.

Change in business Types- With the creation of sewer lines the types of business that may be able to locate in Acton will change since septic needs will change. Sewers have the potential of doubling the use where lines are located.

Rules- Many rules and regulations are instigated on the federal and state level which leaves the town no option except enforcement.

Process- Delays are often at the board level. People often underestimate the time needed to go through the permitting process. If you pull a permit it is the applicants responsibility to go to the other departments.

Needs:

Water- most of the regulations are in place to protect the town's water supply. The process is effective in protecting the interests of the town.

Process- Although the permitting process may seem difficult up front the regulation allows for unhurried development when the process is met.

Miscellaneous:

Information Dissemination- how can the town easily disseminate information to the public. There are about twenty different departments that may affect development.

Interview D:

Problems:

Economic Base- There has not been much growth in the last decade.

Understanding Bylaws- People are not prepared and do not understand the bylaws.

Balance- The zoning may be complicated but there has to be a balance between development and protecting the interests of the community

Variations and Special Permits- There are no variations and a lack of availability of special use permits.

Needs:

Assistance- Companies need professional assistance during the permitting process.

Ambassador- The role of an ambassador needs to be filled by a professional and not a town official.

Definition- What does economic development mean? What type of development is wanted? What is the town's and/or economic development teams definition?

Miscellaneous:

Shifting Attitudes- The town is becoming business friendly. Acton would not be the town that it is without having a rigorous process. The bylaws reflect the citizens desires in the master plan.

Interview E:

Problems:

Understanding Bylaws- The bylaws are difficult to understand and time consuming to review and research them.

Hearing Dates- It can be difficult to get hearing dates

Lengthy Permitting Process- Multiple departments that need to sign off on a permit meet only every several weeks extending the length of the process. Also some departments have jurisdictions that overlap which can increase the time of the process.

Manpower- The lack of manpower is causing the permitting process to take longer.

Zoning Board of Appeals- The board is a volunteer organization that writes its own findings. A lot of time is required to produce findings in a manner consistent with upholding the integrity of such a process.

Sign Bylaws- The regulations are too restrictive and in some cases are applied with varying degrees of efficiency.

Agendas- The permitting timetable is held up because of individual agendas from different departments.

Needs:

One Stop Permitting- The town should consider offering one stop permitting.

Site Selection- It would be good for a local authority to advise in site selection since it is very important for development.

Miscellaneous:

Maintaining Order- The bylaws maintain order in the development process.

One Stop Permitting- will probably not happen because various departments would have to give up some of their authority.

Marketing- Marketing the town of Acton as a good place to do business would be useful.

APPENDIX E: COMMUNITY PROFILES

This appendix contains the community profiles of the ten comparison towns.

Community Profiles	Acton	Arlington	Bedford	Chelmsford
Distance From Boston	25 Miles	6 Miles	15 Miles	25 Miles
Population 1996	18,851	43,656	13,676	33,484
Labor Force 1996	10,701	25,454	6,761	20,150
Total Area	20.29 sq. Mile	5.51 sq. Miles	13.87 sq. Miles	23.18 sq. Miles
Household Size	2.69 Persons	2.36 Persons	2.66 Persons	2.81 Persons
Median Household Income '96	\$61,394	\$43,309	\$57,561	\$53,971
Median House Value 1994	\$242,800	\$209,200	\$228,200	\$177,000
Residential Building Permits	124	14	94	216
Total Students 1992	3,239	4,766	1,772	5,338
Pupil Cost 1992	\$5,949	\$6,724	\$7,149	\$4,608
Comprehensive Plans	Yes	Yes	Yes	Yes
Site Plan Approvals Required	Yes	Yes	Yes	Yes
Economic Development Plan	No	Yes	No	No
Tax Rate Residential 1998	18.31	16.73	13.55	18.98
Tax Rate Commercial 1998	18.31	16.73	31.60	19.45
Average Res. Tax Bill 1998	\$4,808	\$3,416	\$3,310	\$3,167
Sewer	Partial	Yes	Yes	Partial
Active Planning	Yes	Yes	Yes	Yes
Development of a Master Plan	Yes	Yes	Yes	Yes
Permitting Guide Available	Yes	No	Yes	No
Chamber of Commerce	Yes	Yes	Yes	Yes
Assessed Value of All Property 1998	1,742,923,558	2,955,114,603	1,324,805,700	2,171,943,640
Business Establishments 1996	744	879	583	1,027
Unemployment Rate 1996	2.0%	2.4%	2.9%	2.8%
Jobs 1996	9,845	8,654	17,994	17,913

Sources:

Department of Housing and Community Development

Division of Employment and Training

Massachusetts Department of Revenue - Division of Local Services

Community Profiles	Concord	Lexington	Reading	Sharon
Distance From Boston	18 Miles	12 Miles	13 Miles	18 Miles
Population 1996	17,792	29,484	22,956	16,684
Labor Force 1996	8,632	15,625	12,842	9,190
Total Area	25.89 sq. Miles	16.54 sq. Miles	9.93 sq. Miles	24.18 sq. Miles
Household Size	2.69 Persons	2.70 Persons	2.82 Persons	2.95 Persons
Median Household Income '96	\$69,917	\$67,389	\$52,781	\$61,692
Median House Value 1994	\$310,600	\$282,800	\$204,100	\$214,800
Residential Building Permits	50	104	61	123
Total Students 1992	2,537	4,720	3,734	2,984
Pupil Cost 1992	\$7,975	\$7,102	\$4,574	\$4,755
Comprehensive Plans	Yes	No	Yes	No
Site Plan Approvals Required	Yes	Yes	Yes	Yes
Economic Development Plan	No	No	No	No
Tax Rate Residential 1998	13.26	13.43	16.13	19.02
Tax Rate Commercial 1998	13.26	25.51	16.13	19.02
Average Res. Tax Bill 1998	\$5,263	\$4,541	\$3,472	\$4,012
Sewer	Partial	Yes	Partial	No
Active Planning	Yes	Yes	Yes	Yes
Development of a Master Plan	Yes	Yes	Yes	Yes
Permitting Guide Available	No	No	No	Yes
Chamber of Commerce	Yes	Yes	Yes	Yes
Assessed Value of All Property 1998	2,288,809,124	3,795,097,460	1,712,876,300	1,258,567,200
Business Establishments 1996	922	1,213	586	386
Unemployment Rate 1996	1.9	2.1%	3.0%	3.0%
Jobs 1996	11,557	18,037	6,555	3,112

Community Profiles	Sudbury	Wayland	Westford
Distance From Boston	20 Miles	18 Miles	24 Miles
Population 1996	15,130	12,041	18,642
Labor Force 1996	8,636	6,729	10,651
Total Area	24.63 sq. Miles	15.91 sq. Miles	31.33 sq. Miles
Household Size	3.00 Persons	2.80 Persons	3.07 Persons
Median Household Income '96	\$79,092	\$72,057	\$60,566
Median House Value 1994	\$294,500	\$281,200	\$211,500
Residential Building Permits	73	52	170
Total Students 1992	2,635	2,124	3,206
Pupil Cost 1992	\$6,685	\$6,616	\$4,901
Comprehensive Plans	No	No	No
Site Plan Approvals Required	Yes	Yes	Yes
Economic Development Plan	No	No	No
Tax Rate Residential 1998	15.97	17.95	15.88
Tax Rate Commercial 1998	23.03	17.95	15.88
Average Res. Tax Bill 1998	\$5,279	\$5,668	\$3,315
Sewer	No	No	No
Active Planning	Yes	Yes	Yes
Development of a Master Plan	Yes	Yes	Yes
Permitting Guide Available	Yes	No	No
Chamber of Commerce	Yes	No	Yes
Assessed Value of All Property 1998	1,890,635,780	1,488,250,430	1,589,071,866
Business Establishments 1996	557	395	551
Unemployment Rate 1996	2.1%	1.9%	3.0%
Jobs 1996	5,258	3,474	7,135

APPENDIX F: TOWN COMPARISON TABLE

This appendix contains the economic development data matrix collected from the ten comparison towns

TOWN COMPARISON STUDY

	A C T O N	A R L I N G T O N	B E E D F O R D	C H E L M S F O R D	C O N C O R D	L E X I N G T O N	R E A D I N G	S H A R O N	S U D B U R Y	W A Y L A N D	W E S T F O R D
ECONOMIC STRATEGY											
Economic Development Plan?	no	yes	no	no	no	no	no	no	no	no	no
Split Tax Rate?	no	no	yes	yes	no	yes	no	no	yes	no	no
Town offer incentives (TIFs)?	no	no	no	no	no	no	no	no	no	no	no
Active Chamber of Commerce?	yes	yes	yes	yes	yes	yes	yes	yes	yes	no	no
Town pursue grants?	no	yes	yes	yes	no	yes	no	yes	no	no	yes
Ambassador Program?	no	no	no	yes	no	yes	no	no	no	no	yes
TAXES											
Residential	19.02	17.08	13.55	18.98	13.26	13.88	16.13	19.02	15.97	17.95	15.95
Commercial	19.02	17.08	31.60	18.98	13.26	26.25	16.13	19.02	23.03	17.95	15.95
Industrial	19.02	17.08	31.60	19.45	13.26	26.25	16.13	19.02		17.95	15.95
ZONING											
IPK (Industrial Park)?	N/A	yes	yes	yes	yes	N/A	yes	yes	yes	yes	yes
HI (Heavy Industry)?	N/A	yes	yes	no	yes	N/A	yes	yes	no	no	yes
LI (Light Industry)?	N/A	yes	yes	yes	yes	N/A	yes	yes	no	yes	yes
Industrial Clusters?	no	Computer	High Tech	High Tech	no	Electron	no	no	no	no	High Tech
INFRASTRUCTURE											
Town Water?	yes	yes	yes	yes	yes	yes	yes	yes	Yes	yes	Partial
Town Sewer?	Partial	yes	yes	Partial	Partial	yes	Partial	no	no	no	no
Fiberoptics?	no	no	no	no	no	no	no	no	no	no	no
Highway Accessibility (w/in 5 mi)?	yes	yes	yes	yes	yes	yes	yes	yes	no	no	yes
Community College/4 year/Grad?	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y	y/y/y

Community Profiles

Action	Arlington	Bedford	Chelmsford	Concord	Lexington	Reading	Sharon	Sudbury	Wayland	Westford
Distance From Boston	6 Miles	15 Miles	25 Miles	18 Miles	12 Miles	13 Miles	18 Miles	20 Miles	18 Miles	24 Miles
Population 1996	43,656	13,676	33,484	17,792	29,484	22,956	16,684	15,130	12,041	18,642
Labor Force 1996	25,454	6,761	20,150	8,632	15,625	12,842	9,190	8,636	6,729	10,651
Total Area	5.51 sq. Miles	13.87 sq. Miles	23.18 sq. Miles	25.89 sq. Miles	16.54 sq. Miles	9.93 sq. Miles	24.18 sq. Miles	24.63 sq. Miles	15.91 sq. Miles	31.33 sq. Miles
Household Size	2.36 Persons	2.66 Persons	2.81 Persons	2.89 Persons	2.70 Persons	2.82 Persons	2.95 Persons	3.00 Persons	2.80 Persons	3.07 Persons
Median Household Income 1996	\$43,309	\$57,561	\$53,971	\$69,917	\$67,389	\$52,781	\$61,692	\$79,092	\$72,057	\$60,566
Median House Value 1994	\$209,200	\$228,200	\$177,000	\$310,600	\$282,800	\$204,100	\$214,800	\$294,500	\$281,200	\$211,500
Residential Building Permits	14	94	216	50	104	61	123	73	52	170
Total Students 1992	4,766	1,772	5,338	2,537	4,720	3,734	2,984	2,635	2,124	3,206
Pupil Cost 1992	\$6,724	\$7,149	\$4,608	\$7,975	\$7,102	\$4,574	\$4,755	\$6,685	\$6,616	\$4,901
Comprehensive Plans	Yes	Yes	Yes	Yes	No	Yes	No	No	No	No
Site Plan Approvals Required	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Economic Development Plan	Yes	No	No	No	No	No	No	No	No	No
Tax Rate Residential 1998	16.73	13.55	18.98	13.26	13.43	16.13	19.02	15.97	17.95	15.88
Tax Rate Commercial 1998	16.73	31.60	19.45	13.26	25.51	16.13	19.02	23.03	17.95	15.88
Average Res. Tax Bill 1998	\$3,416	\$3,310	\$3,167	\$5,263	\$4,541	\$3,472	\$4,012	\$5,279	\$5,668	\$3,315
Sewer	Partial	Yes	Partial	Partial	Yes	Partial	No	No	No	No
Active Planning	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Development of a Master Plan	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Permitting Guide Available	Yes	Yes	No	No	No	No	Yes	Yes	No	No
Chamber of Commerce	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes
Assessed Value of All Property 1998	2,955,114,603	1,324,805,700	2,171,943,640	2,288,809,124	3,795,097,460	1,712,876,30	1,258,567,200	1,890,635,780	1,488,250,430	1,589,071,866
Business Establishments 1996	741	563	1,027	922	1,213	586	386	557	395	551
Unemployment Rate 1996	2.4%	2.9%	2.8%	1.9	2.1%	3.0%	3.0%	2.1%	1.9%	3.0%
Jobs 1996	8,654	17,994	17,913	11,557	18,037	6,555	3,112	5,258	3,474	7,135

Sources:

Department of Housing and Community Development
 Division of Employment and Training
 Massachusetts Department of Revenue - Division of Local Services

APPENDIX G: SOCIO ECONOMIC PROFILE

This Appendix contains a socio-economic profile for Acton, Massachusetts.

SOCIO ECONOMIC PROFILE FOR ACTON, MASSACHUSETTS

I. Narrative

Acton is a suburban community located 25 miles northwest of Boston. Although Acton's population has almost tripled in the last three decades, the town has retained much of its rural New England character, as evidenced by the traditional town center and green, with fine examples of historic architecture, and the stone walls and tree-lined country roads. However, Acton is well prepared for the 21st century. Acton affords a full range of services to its residents and businesses, including an active town government, top-notch libraries, a nationally accredited police department, a full-time fire department, and local and regional school systems that are ranked among the top in the state. Commerce continues to thrive and grow in Acton due in large part to its prime location along Routes 2, 27 and 111, the commuter train stop, and its proximity to Route 495. A wide range of retail stores and services, a community theater, various types of commercial recreation and several museums, can all be found in Acton.

II. Geography

1) Location

Eastern Massachusetts, bordered by Carlisle and Concord on the east, Westford and Littleton on the north, Sudbury on the south, Acton and Stow on the southwest, and Boxborough on the west. Acton is 25 miles northwest of Boston, 14 miles south of Lowell, 29 miles northeast of Worcester, and 203 miles from New York City.

Total Area:	20.29 sq. miles
Land Area:	19.98 sq. miles
Population:	17,872
Density:	894 per sq. mile
Climate (Bedford Station)	Normal temperature in January.....24.3°F
	Normal temperature in July.....71.2°F
	Normal annual precipitation.....44.8"
U.S.G.S. Topographical Plates	Acton, Westford
Regional Planning Agency	Metropolitan Area Planning Council
Metropolitan Statistical Area (1993 Definition)	Boston

III. Government

1) Municipal Offices

Year Incorporated as a Town 1735

<i>Registered Voters</i>	<i>Number</i>	<i>%</i>
Total Registered	10,963	
Democrats	2,155	19.7 %
Republicans	1,586	14.5 %
Other parties	5	0.0 %
Unenrolled Voters	7,217	65.8 %

(Secretary of State 1994)

6) Households

<i>Households</i>	<i>Number</i>
1980	5,986
1990	6,600
1997 Average Household Size	2.73

(1997 CACI & 1990 Census)

<i>Households by Type</i>	<i>Households</i>	<i>%</i>
Married Couple Family	4,166	63.1
Male Householder	144	2.2
Female Householder	566	8.6
Non-Family Household	1,724	26.1

(1990 US Census)

7) Income Distribution

<i>Income</i>	<i>Acton</i>	<i>Massachusetts</i>
1997 Per Capita Income	\$29,681	\$20,310
1997 Median Household Income	\$67,993	\$42,084
2002 Median Household Income	\$69,580	\$45,253
1997 Average Disposable Income	\$54,938	\$36,638

(1997 CACI)

	<i>Households</i>	<i>%</i>
Less than \$5,000	72	1.1
\$5,000 - \$9,999	213	3.2
\$10,000 - \$24,999	661	10.0
\$25,000 - \$34,999	703	10.7
\$35,000 - \$49,999	995	15.1
\$50,000 - \$74,999	1,405	21.3
\$75,000 - \$99,999	1,152	17.5
\$100,000 or more	1,373	20.8

(1990 US Census)

8) Sources of Income

	<i>Number of Households</i>	<i>Average Income</i>
Wage & salary	5,914	\$63,889
Nonfarm self-employed	1,209	22,508
Farm self-employed	53	3,272
Social Security	872	8,601
Public assistance	129	4,198
Retirement	724	13,688
Interest	4,382	6,678
Other	786	6,306

(1990 US Census)

4) Home Sales

	<i>Number</i>	<i>% change</i>
1990	318	-6.7
1991	467	46.9
1992	500	7.1
1993	498	-0.4
1994	470	-5.6

(Banker & Tradesman)

5) Median Sales Price

	<i>Price</i>	<i>% change</i>
1990	175,000	-18.6
1991	181,825	3.9
1992	191,500	5.3
1993	198,000	3.4
1994	216,000	9.1

(Banker & Tradesman)

6) Residential Building Permits (New Construction)

	<i>Single Family</i>	<i>Multi Family</i>
1990	73	0
1991	77	0
1992	74	0
1993	102	0
1994	124	0

(US Census Bureau 1994)

VI. Education

	<i>District</i>	<i>Statewide</i>
1996-1997 Enrollment	2,261	
FY 1995 Per Pupil Expenditure	\$4,519	\$5,468
FY 1995 Teacher Compensation	\$45,369	\$40,795
1995-1996 Drop Out Rates	n/a	3.4%

(DHCD Community Profiles 1997)

3) Proposition 2 1/2 Levy Capacity

New Growth	890,213
Override	
Debt Exclusion	836,083
Levy Limit	30,299,190
Excess Capacity	521,244
Ceiling	39,140,307
Override Capacity	9,677,200

(Massachusetts DOR 1997)

4) FY1997 Cherry Sheet

<i>Estimated State Aid</i>	
Education Aid	1,321,962
General Government	1,163,506
Total Receipts	2,485,468
Total Assessments	77,610
Net State Aid	2,407,858

(Massachusetts DOR 1997)

5) FY1996 Schedule A - Actual Revenues and Expenditures

	<i>Total Funds</i>
Revenues	36,426,324
Expenditures	40,132,041

(Massachusetts DOR 1997)

6) 1997 Average Tax Bill

Assessed Value of Single Family	1,058,488,400
Average Single Family Tax Bill	4,546

(Massachusetts DOR 1997)

7) Gourmet Cooking

- 28.1% of all households in Acton have a member who is a gourmet cooking enthusiast.
- Acton's rate of participation in these activities is 39% higher than the US participation rate.
- Acton's rate of participation is 10% higher than the ADI rate of participation.

8) Home Furnishings

- 17.6% of all households in Acton have a member who is a home furnishing enthusiast.
- Acton's rate of participation in these activities is 8% lower than the rate of participation for the total US
- Acton's rate of participation is 6% lower than the ADI rate of participation.

9) Money Making Opportunities

- 6.1% of all households in Acton have a member who is interested in money making opportunities.
- Acton's rate of participation in these activities is 33% lower than the rate of participation for the total US
- Acton's rate of participation is 22% lower than the ADI rate of participation.

10) Real Estate Investments

- 8.5% of all households in Acton have a member who is interested in real estate investments.
- Acton's rate of participation in these activities is 37% higher than the rate of participation for the total US
- Acton's rate of participation is 25% higher than the ADI rate of participation.

11) Stock/Bond Investments

- 18.3% of all households in Acton have a member who is interested in stock or bond investments.
- Acton's rate of participation in these activities is 53% higher than the rate of participation for the total US
- Acton's rate of participation is 36% higher than the ADI rate of participation.

12) Wines

- 22.1% of all households in Acton have a member who is interested in wines.
- Acton's rate of participation in these activities is 104% higher than the rate of participation for the total US
- Acton's rate of participation is 48% higher than the ADI rate of participation.

8) VCR Recording/Viewing

- 33.2% of all households in Acton have a member who is a VCR recording or viewing enthusiast.
- Acton's rate of participation in VCR recording/viewing is 13% lower than the rate of participation for the total US
- Acton's rate of participation is 3% lower than the ADI rate of participation.

9) Watching Cable TV

- 32.2% of all households in Acton have a member who is a cable watching enthusiast.
- Acton's rate of participation in watching cable is 21% lower than the rate of participation for the total US
- Acton's rate of participation is 17% lower than the ADI rate of participation.

III. Sports And Leisure Activities

1) Bicycling Frequently

- 21.5% of all households in Acton have a member who is a bicycling enthusiast.
- Acton's rate of participation in bicycling is 28% higher than the rate of participation for the total US
- Acton's rate of participation is 23% higher than the ADI rate of participation.

2) Boating/Sailing

- 19% of all households in Acton have a member who is a boating enthusiast.
- Acton's rate of participation in boating is 56% higher than the rate of participation for the total US
- Acton's rate of participation is 16% higher than the ADI rate of participation.

3) Bowling

- 6.3% of all households in Acton have a member who is a bowling enthusiast.
- Acton's rate of participation in bowling is 58% lower than the rate of participation for the total US
- Acton's rate of participation is 45% lower than the ADI rate of participation.

4) Golfing

- 20.6% of all households in Acton have a member who is a golfing enthusiast.
- Acton's rate of participation in golfing is 12% higher than the rate of participation for the total US
- Acton's rate of participation is 5% higher than the ADI rate of participation

5) Physical Fitness/Exercise

- 45.5% of all households in Acton have a member who is a fitness enthusiast.
- Acton's rate of participation in fitness and exercise is 36% higher than the rate of participation for the total US
- Acton's rate of participation is 21% higher than the ADI rate of participation

3) Hunting/Shooting

- 5.4% of all households in Acton have a member who is a hunting enthusiast.
- Acton's rate of participation in hunting is 66% lower than the rate of participation for the total US
- Acton's rate of participation is 29% lower than the ADI rate of participation.

4) Motorcycles

- 4.7% of all households in Acton have a member who is a motorcycling enthusiast.
- Acton's rate of participation in motorcycling is 35% lower than the rate of participation for the total US
- Acton's rate of participation is 18% lower than the ADI rate of participation.

5) Recreational Vehicles/4-WD

- 3.8% of all households in Acton have a member who is a recreational vehicle enthusiast.
- Acton's rate of participation in recreational vehicles is 51% lower than the rate of participation for the total US
- Acton's rate of participation is 29% lower than the ADI rate of participation.

6) Wildlife/Environmental

- 17.9% of all households in Acton have a member who is an environmental and wildlife enthusiast.
Acton's rate of participation in wildlife is 15% higher than the rate of participation for the total US
- Acton's rate of participation is 12% higher than the ADI rate of participation.

V. Domestic Activities

1) Automotive Work

- 14.6% of all households in Acton have a member who is an automotive work enthusiast.
- Acton's rate of participation in automotive work is 1% lower than the rate of participation for the total US
- Acton's rate of participation is 37% higher than the ADI rate of participation.

2) Avid Book Reading

- 45.5% of all households in Acton have a member who is an avid book reader.
- Acton's rate of participation in avid book reading is 16% higher than the rate of participation for the total US
- Acton's rate of participation is 3% higher than the ADI rate of participation.

3) Bible/Devotional Reading

- 5.8% of all households in Acton have a member who is a regular bible/devotional book reader.
Acton's rate of participation in devotional book reading is 66% lower than the rate of participation for the total US
- Acton's rate of participation is 23% lower than the ADI rate of participation.

11) Grandchildren

- 9.9% of all households in Acton have members whose main interest is to shower their grandchildren with gifts.
- Acton's rate of participation by grandparents in gifting their grandchildren often is 47% lower than the rate of participation for the total US
- Acton's rate of participation is 40% lower than the ADI rate of participation.

12) Health Foods/Vitamins

- 12% of all households in Acton have members who are interested in health foods.
- Acton's rate of participation in health food and vitamin consumption is 11% lower than the rate of participation for the total US
- Acton's rate of participation is 6% lower than the ADI rate of participation.

13) Home Workshop

- 23.2% of all households in Acton have home workshop enthusiasts.
- Acton's rate of participation in home workshops is 2% higher than the rate of participation for the total US
- Acton's rate of participation is 11% higher than the ADI rate of participation.

14) Household Pets

- 30.2% of all households in Acton have household pet enthusiasts.
- Acton's rate of participation in owning household pets is 16% lower than the rate of participation for the total US
- Acton's rate of participation is 4% lower than the ADI rate of participation.

15) Needlework/Knitting

- 17.1% of all households in Acton have members interested in needlework and knitting.
- Acton's rate of participation in needlework and knitting is 12% lower than the rate of participation for the total US
- Acton's rate of participation is 8% lower than the ADI rate of participation.

16) Self-Improvement

- 13% of all households in Acton have members interested in self-improvement.
- Acton's rate of participation in self-improvement is 19% lower than the US participation rate.
- Acton's rate of participation is 12% lower than the ADI rate of participation.

17) Sewing

- 15.4% of all households in Acton have members interested in sewing.
- Acton's rate of participation in sewing is 24% lower than the rate of participation for the US
- Acton's rate of participation is 9% lower than the ADI rate of participation.

18) Veterans Benefits/Programs

- 2.4% of all households in Acton have members interested in veteran programs.
- Acton's rate of participation in veteran programs is 49% lower than the US participation rate
- Acton's rate of participation is 37% lower than the ADI rate of participation.

**APPENDIX H: COMPARATIVE FISCAL ASSESSMENT with 14
OTHER COMMUNITIES SIMILAR to ACTON**

This Appendix contains a comparative fiscal assessment with 14 other communities similar to Acton, Massachusetts.

**Center for
Economic Development**

**Department of
Landscape Architecture
and Regional Planning**

**University of
Massachusetts**

**COMPARATIVE FISCAL ASSESSMENT WITH FOURTEEN OTHER
COMMUNITIES SIMILAR TO ACTON, MASSACHUSETTS**

**FOR DISCUSSION PURPOSES ONLY
December 18, 1997**

**109 Hills North
Amherst, MA 01003
413-545-2255
FAX: 413-545-1772**

RESIDENTIAL TAX LEVY	
READING	24,357
BEDFORD	12,306,871
CANTON	16,067,424
WESTFORD	19,461,384
SHARON	20,247,413
WAYLAND	23,645,529
ACTON	25,229,324
SUDBURY	25,870,246
CONCORD	26,001,906
WINCHESTER	30,017,995
CHELMSFORD	32,001,805
NEEDHAM	32,919,548
ANDOVER	37,266,935
LEXINGTON	43,017,984
ARLINGTON	43,768,608

COMMERCIAL TAX LEVY	
SHARON	752,726
WAYLAND	941,222
SUDBURY	1,475,948
WINCHESTER	1,483,092
WESTFORD	1,560,374
READING	1,804,668
CONCORD	2,334,319
ACTON	2,727,125
CHELMSFORD	3,127,356
ARLINGTON	3,188,488
CANTON	3,852,341
BEDFORD	3,996,844
ANDOVER	6,198,678
NEEDHAM	6,491,457
LEXINGTON	8,229,027

INDUSTRIAL TAX LEVY	
WAYLAND	216,355
WINCHESTER	241,746
READING	253,488
ARLINGTON	345,913
SHARON	379,447
CONCORD	448,619
SUDBURY	787,422
WESTFORD	1,022,420
ACTON	1,232,173
LEXINGTON	2,153,156
NEEDHAM	2,774,244
CHELMSFORD	3,495,020
CANTON	5,328,121
BEDFORD	5,961,988
ANDOVER	7,763,861

RESIDENTIAL ASSESSED VALUE	
BEDFORD	902,925,210
SHARON	1,043,681,100
CANTON	1,183,168,200
WESTFORD	1,306,133,152
ACTON	1,326,462,900
WAYLAND	1,394,193,923
READING	1,465,551,300
SUDBURY	1,612,858,200
CHELMSFORD	1,652,132,400
WINCHESTER	1,961,960,460
CONCORD	2,021,921,115
ANDOVER	2,407,424,727
NEEDHAM	2,547,952,620
ARLINGTON	2,562,564,865
LEXINGTON	3,099,278,410

COMMERCIAL ASSESSED VALUE	
SHARON	38,800,300
WAYLAND	55,496,577
SUDBURY	63,783,400
WINCHESTER	104,076,597
WESTFORD	104,723,095
READING	108,584,100
BEDFORD	126,562,510
ACTON	143,381,942
CHELMSFORD	153,829,600
CANTON	163,720,400
CONCORD	181,800,530
ARLINGTON	186,679,635
ANDOVER	274,642,365
NEEDHAM	302,914,470
LEXINGTON	3,134,486,740

INDUSTRIAL ASSESSED VALUE	
WAYLAND	12,756,800
READING	15,252,000
WINCHESTER	16,964,600
SHARON	19,559,100
ARLINGTON	20,252,500
SUDBURY	34,028,600
CONCORD	34,939,200
ACTON	64,783,000
WESTFORD	68,618,760
LEXINGTON	82,025,000
NEEDHAM	129,456,100
CHELMSFORD	171,914,400
BEDFORD	188,790,000
CANTON	226,439,500
ANDOVER	343,990,300

Y 1997 CHERRY SHEET: ESTIMATED STATE AID

EDUCATION AID	
ACTON	1,321,962
BEDFORD	1,359,072
CONCORD	1,446,012
SUDBURY	1,595,739
CANTON	1,601,751
WINCHESTER	1,991,226
WAYLAND	2,203,532
WESTFORD	3,394,023
SHARON	3,535,357
READING	3,603,152
NEEDHAM	3,703,847
ANDOVER	3,794,521
ARLINGTON	3,890,644
LEXINGTON	4,804,066
CHELMSFORD	4,912,665

GENERAL GOV'T.	
WAYLAND	955,211
ACTON	1,163,506
SHARON	1,252,872
LEXINGTON	1,265,409
BEDFORD	1,386,146
CONCORD	1,428,403
NEEDHAM	1,526,318
WINCHESTER	1,527,645
SUDBURY	1,623,107
ANDOVER	1,918,609
WESTFORD	2,138,270
CANTON	2,311,012
READING	3,725,897
CHELMSFORD	5,526,346
ARLINGTON	9,314,163

TOTAL RECEIPTS	
ACTON	2,485,468
BEDFORD	2,745,218
CONCORD	2,874,415
WAYLAND	3,158,743
SUDBURY	3,218,846
WINCHESTER	3,518,871
CANTON	3,912,763
SHARON	4,788,229
NEEDHAM	5,230,165
WESTFORD	5,532,293
ANDOVER	5,713,130
LEXINGTON	6,069,475
READING	7,329,049
CHELMSFORD	10,439,011
ARLINGTON	13,204,807

TOTAL ASSESSMENTS	
ACTON	77,610
WESTFORD	97,296
CHELMSFORD	257,823
WAYLAND	336,407
BEDFORD	371,298
SUDBURY	391,191
CONCORD	430,984
SHARON	561,871
WINCHESTER	650,168
READING	672,526
CANTON	685,377
LEXINGTON	945,855
ANDOVER	974,594
NEEDHAM	994,754
ARLINGTON	2,780,550

NET STATE AID	
BEDFORD	2,373,920
ACTON	2,407,358
CONCORD	2,443,431
WAYLAND	2,822,336
SUDBURY	2,827,655
WINCHESTER	2,868,703
CANTON	3,227,386
SHARON	4,226,358
NEEDHAM	4,235,411
ANDOVER	4,738,536
LEXINGTON	5,123,620
WESTFORD	5,434,997
READING	6,656,523
CHELMSFORD	10,181,188
ARLINGTON	10,424,257

TABLE A: ACTUAL REVENUES AND EXPENDITURES

TOTAL REVENUES		TOTAL EXPENDITURES	
	32,279,291	SHARON	34,191,444
	34,645,307	BEDFORD	34,467,400
	35,746,642	WAYLAND	35,640,243
	36,017,906	WESTFORD	36,041,285
	36,426,324	SUDBURY	39,655,256
	38,183,662	CANTON	39,961,798
	39,309,488	ACTON	40,132,041
FR	44,975,001	WINCHESTER	51,934,174
	59,518,047	CONCORD	58,079,696
ORD	59,739,487	CHELMSFORD	63,500,317
M	64,276,343	NEEDHAM	64,750,939
ER	74,352,550	ARLINGTON	81,987,576
TON	81,944,483	LEXINGTON	82,441,124
STON	84,597,974	ANDOVER	93,536,447
NG	100,528,282	READING	101,172,800

1997 AVERAGE TAX BILL (SINGLE FAMILY)

ASSESSED VALUE	AVERAGE TAX BILL
BEDFORD 751,721,200	CANTON 2,655
SHARON 944,383,000	WESTFORD 3,059
CANTON 967,642,100	CHELMSFORD 3,061
ACTON 1,058,488,400	BEDFORD 3,273
WESTFORD 1,102,336,702	ARLINGTON 3,286
WAYLAND 1,213,326,900	READING 3,377
READING 1,296,501,300	NEEDHAM 3,618
CHELMSFORD 1,380,084,900	SHARON 3,692
SUDBURY 1,517,457,600	ANDOVER 4,034
ARLINGTON 1,521,263,600	LEXINGTON 4,417
WINCHESTER 1,640,529,000	ACTON 4,546
CONCORD 1,799,418,624	WINCHESTER 4,649
ANDOVER 2,097,830,300	SUDBURY 4,920
NEEDHAM 2,292,084,500	CONCORD 5,067
LEXINGTON 2,791,978,000	WAYLAND 5,324